

Missouri Public Service Commission

1986 Annual Report

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William D. Steinmeier, Chairman

Charlotte Musgrave, Commissioner

Allan G. Mueller, Commissioner

Connie B. Hendren, Commissioner

James M. Fischer, Commissioner

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Fiscal Year 1986 from the Commissioners' perspective

The Missouri Public Service Commission has the responsibility of ensuring that consumers receive adequate amounts of safely delivered and reasonably priced utility services at rates that will provide the companies' shareholders the opportunity to earn a reasonable return on their investment. Under traditional concepts of regulation, the Commission, rather than competitive market forces, determines a rate for each service provided by the utility. The rates are established in the context of a full rate case following an audit of the utility's books and records. Under this traditional concept of regulation, the Public Service Commission acts as a surrogate for competition. Our goal is to apply the pressure that competition otherwise would apply to prices, quality of service, and efficiency of management and operations. We constantly balance the interests of the consumer and the investor. We have also played an important role in facilitating consumer complaints and the resolution of service problems.

In recent years, the Commission has found it appropriate to modify traditional concepts of regulation to reflect the unusually large rate increases resulting from the completion of nuclear power plants and the introduction of increasing levels of competition in the telecommunications and natural gas markets.

The magnitude of expenditures on nuclear power plants and their potentially profound effects on ratepayers and local economies has required the Public Service Commission to carefully scrutinize such costs to ensure that they have been reasonably and prudently incurred. This task has been

accomplished through the use of construction audits and prudency reviews. The development and application of specific prudency standards necessarily requires an evaluation of management actions in specific factual contexts. In Missouri, our most noteworthy opportunities to develop and apply such standards arose in our review of the Callaway and Wolf Creek nuclear power plants.

In evaluating what construction costs should be included in rates, the Commission adopted a reasonable care standard to determine the prudency of the costs incurred on the projects. Under the reasonable care standard, the prudence of management action is assessed in the context of the facts and circumstances existing at the time those actions were taken. Such an approach expressly rejects reliance on hindsight or the application of a standard of perfection. Instead, the reasonable care standard requires that the utilities' conduct be judged by asking whether the conduct was reasonable at the time, under all circumstances, considering that the company had to solve its problems perspectively rather than in reliance on hindsight. The manner and extent to which management addressed problems on a timely basis, and the diligence with which management collected and assessed relevant information, are among the factors considered in determining whether its conduct was prudent.

The construction audit and prudency reviews of the nuclear power plants were more extensive than a traditional audit of the books and

records of a utility for a typical rate case. They included almost daily onsite visits to the nuclear projects spanning a five-year period, review of the massive volume of documents and correspondence from all aspects of the project (including design, engineering and construction), and extensive interviews with project personnel by members of the Staff of the Missouri Public Service Commission and its consultants.

After reviewing the results of the construction audits and prudency reviews and taking extensive testimony from all interested parties regarding the project and its rate implications, the Missouri Public Service Commission determined the appropriate portion of those costs that should be included in rates. In the cases dealing with the Callaway and Wolf Creek nuclear plants, the Commission determined that a significant part of the cost overruns were due to cost increases and delays that were beyond the control of the utility. These included changing regulatory requirements, increasing financing costs, and changing the plant design to enhance safety, improve efficiency and reliability and changes in construction procedures to ensure quality construction. These costs were included in customers' rates. However, a significant portion of the plant-related expenditures were found to represent inefficient, imprudent, unreasonable or unexplained costs. These costs were excluded from rates.

To lessen the financial impact upon customers of placing the nuclear plants into customers' rates, the Missouri

Public Service Commission departed from traditional ratemaking by ordering a fixed year phase-in plan. Under the phase-in plans, the rate increases associated with the completion of the nuclear plants were spread over several years, (e.g., five to eight years) rather than one large rate increase. The Commission adopted a fixed year phase-in plan in these cases for the following reasons:

- (1) Ratepayers will be able to plan their budgets for electric costs and alter their consumption accordingly;
- (2) Utilities will have an incentive to postpone rate filings for several years; and
- (3) The utility management and the investment community will have an assurance that the phase-in plan is in effect, thereby eliminating any perceived risk or uncertainties regarding the inclusion in rates of the allowed capital costs and deferred equity.

The decision of the federal government to require AT&T to divest itself of the Bell Operating Companies and the decisions of the Federal Communications Commission to introduce competition into many of the telecommunications markets has also required the Public Service Commission to reevaluate traditional methods for regulating telecommunications companies. After the divestiture, the Missouri Public Service Commission has found much of its time occupied by major telecommunications dockets designed to determine "the rules of the new competition." In many of these complex proceedings, the entire telephone industry, including local ex-

change companies (e.g., Southwestern Bell, United, General, etc.), equipment providers, interexchange competitors (e.g., AT&T, MCl, US Sprint, resellers, etc.), cable television providers, and even real estate developers, have been major participants.

The Commission has authorized long-distance companies to change their rates within a range of rates without filing a traditional rate case. Local exchange companies have been permitted to develop customer-specific rates for certain competitive services such as Centrex and private line services. In addition, the Commission

has permitted shared tenant services. including the resale and sharing of local exchange access lines, by landlords or their agents. Shared tenant services may be provided in commercial buildings, shopping malls, university campuses or other multi-tenant facilities. The Commission also concluded that it would not be in the public interest for regulatory requirements for telephone companies to be applied to shared tenant service providers or customer-owned coin telephone providers (e.g., paying PSC assessments based on a utility company's gross annual revenues, filing rate schedules, preparing telephone directories, etc.).

As it has reviewed various public policy options for regulating the telecommunications industry, the Commission has kept in mind several priorities:

(1) Universal telephone service at affordable rates must be maintained. An extensive and pervasive telecommunications network is vital to economic development, to the health

and well-being of our citizens, and to our national defense.

- (2) The public should be permitted to enjoy the benefits of competition in workably competitive markets, while being protected from potential abuses of monopoly or market power in the remaining markets. Markets capable of becoming workably competitive must be identified, and then permitted to develop.
- (3) Until workably competitive markets have been clearly identified and developed, it may be necessary for regulatory policies to encourage new competition without damaging remaining monopoly customers. During this developmental period, it will be necessary to carefully monitor these markets to ensure that noncompetitive services do not subsidize the competitive services.

In addition to these principles, the Commission has also attempted to maintain and advance the efficiency and availability of telecommunications services, promote diversity in the supply of telecommunications services and products throughout the state, and allow full and fair competition to function as a substitute for regulation when consistent with the protection of ratepayers and otherwise consistent with the public interest. Similar goals and principles are reflected in draft legislation being prepared by the Governor's Task Force on Telecommunications Legislation for consideration by the General Assembly.

Over the past several years, there have been a number of significant regulatory initiatives undertaken by

the Federal Energy Regulatory Commission (FERC) with regard to those segments of the natural gas industry under its jurisdiction, including the initiation of gas transportation services. When gas transportation services are available, large industrial customers, local distribution companies or other groups of customers may purchase natural gas directly from producers in the natural gas fields. Pipelines will transport this natural gas for a fee to the customer. Under the traditional method of regulation, customers could not purchase natural gas from the wellhead producer, but were required to purchase gas from the local distribution company. Most of these initiatives have resulted in more competition being introduced into the natural gas industry. Since the operational relationships between producers, interstate pipelines and local distribution companies are largely interdependent, these regulatory developments at the federal level have substantially affected, either directly or indirectly, the terms and conditions under which natural gas service is ultimately provided at the retail level. As discussed later in this report, the Public Service Commission authorized the creation of a task force to compile a comprehensive and factual report to give the Commission information relevant to developing the appropriate response at the state level to these federal developments. The Commission felt that by bringing together all segments of the industry, including local distribution companies, industrial customers, interstate pipelines, the

Commission Staff, and the Office of the Public Counsel, it would be more likely that the state could develop a comprehensive and balanced regulatory policy with regard to gas transportation. In reviewing gas transportation proposals, the Commission has utilized the following public policy criteria. First, the Commission must determine that the provision of gas transportation service will have a beneficial effect on the customers seeking such service. Second, the Commission must determine that the provisions of the gas transportation service to the particular customer is expected to beneficially affect the gas distribution company and its costs of providing service to its remaining customers or, at a minimum. that the provision of transportation service by the company will not have an adverse impact on the company and its remaining customers. These basic criteria are being refined as a result of more experience in the gas transportation field.

In conclusion, the Missouri Public Service Commission continues to

review its regulatory policies to ensure that consumers receive adequate amounts of safely delivered and reasonably priced utility services at rates that will provide the companies' shareholders the opportunity to earn a reasonable return on their investment. When necessary and appropriate, the Commission has modified its regulatory policies to accomplish these goals.

PSC

Commissioners

William D. Steinmeier

Chairman

Mr. Steinmeier, an attorney, was first appointed Chairman of the Missouri Public Service Commission by Governor Christopher S. Bond on January 26, 1984, to complete an unexpired term. He was reappointed to a full six year term on April 15, 1985, by Governor John Ashcroft.

He is a member of the NARUC Electricity Committee and serves on the Administrative Law Committee of the Missouri Bar.

Mr. Steinmeier received his JD degree from the University of Missouri - Columbia Law School in 1975, and his BA in Political Science from Wheaton College, Wheaton, Illinois, in 1972.

Chairman Steinmeier's term expires on April 15, 1991.

Charlotte Musgrave

Vice-Chairman

Ms. Musgrave, a former member of the Jackson County Legislature was appointed to the Commission by Governor Christopher S. Bond on October 7, 1981.

She currently serves as Vice-Chairman of the Missouri Public Service Commission.

Ms. Musgrave received her BS degree in education from the University of Missouri - Columbia, and her AA degree from Christian College, Columbia, Missouri.

Vice-Chairman Musgrave's term expires on April 15, 1987.

Allan G. Mueller

Mr. Mueller, a former member of the Missouri Senate and House of Representatives, was appointed to the Missouri Public Service Commission by Governor Christopher S. Bond on July 11, 1983.

He is currently serving on the NARUC Committee on Energy Conservation.

Mr. Mueller received his BS degree in Business Administration from St. Mary's University in San Antonio, Texas, in 1965.

Commissioner Mueller's term expires on April 15, 1989.

Connie B. Hendren

Ms. Hendren, a Certified Public Accountant, was appointed to the Missouri Public Service Commission by Governor Christopher S. Bond on July 11, 1983.

She is currently serving as President Elect to the Central Chapter of the Missouri CPA's, is a member of the American Institute of CPA's, and serves on the Finance Committee of the Missouri Society of CPA's. In addition, she serves on the NARUC Finance and Technology Committee.

Ms. Hendren received her BS degree in Business Administration with a major in Accounting from the University of Missouri-Columbia in May 1976.

Commissioner Hendren's term expires on April 15, 1989.

James M. Fischer

Mr. Fischer, an attorney and former Public Counsel for the State of Missouri, was first appointed to the Missouri Public Service Commission by Governor Christopher S. Bond on January 3, 1984, to complete an unexpired term. He was reappointed to a full six year term on April 15, 1985, by Governor John Ashcroft.

He serves on the NARUC Committee on Communications, and the Board of Directors for the Institute For Study of Regulation.

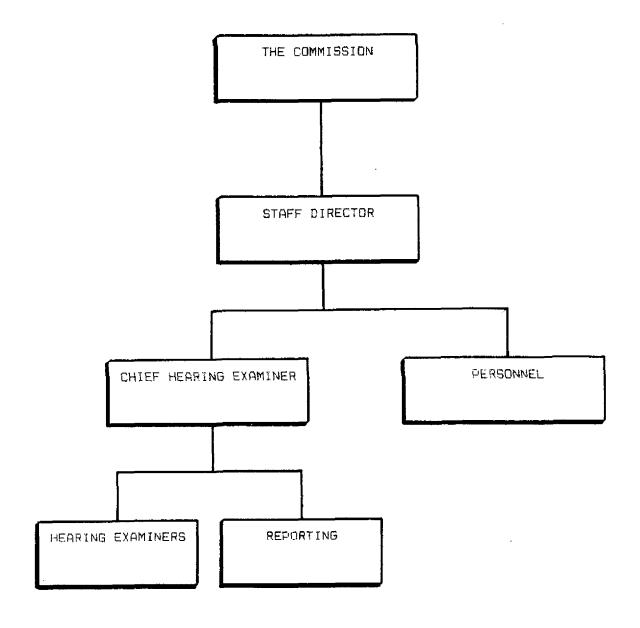
Mr. Fischer received his law degree from the University of Kansas in 1976, and his BS in Economics and Political Science from the University of Kansas in 1973.

Commissioner Fischer's term expires on April 15, 1991.

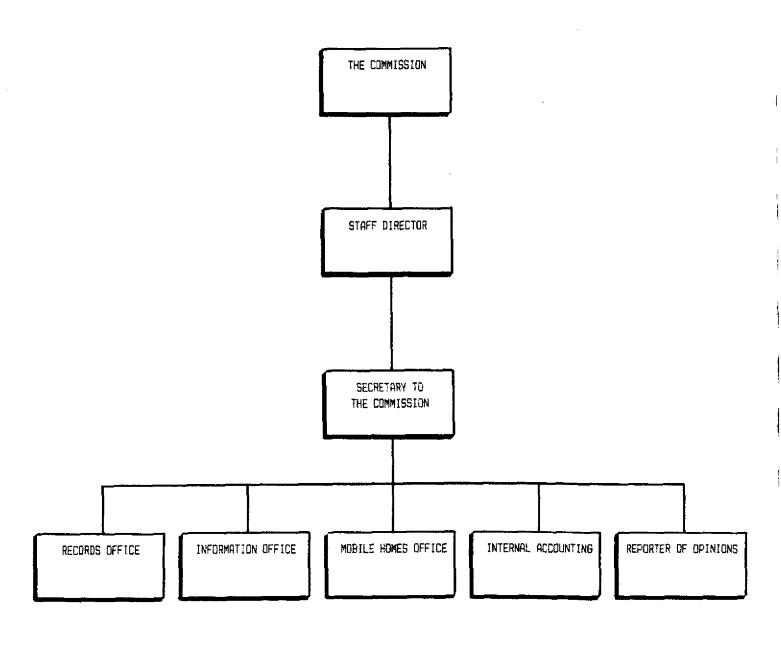
Key Staff Personnel

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EXECUTIVE DIVISION	
William Steinmeier, Chairman Charlotte Musgrave, Vice-Chairman Allan Mueller, Commissioner Connie Hendren, Commissioner James Fischer, Commissioner Bob Scribner, Staff Director Mike Broker, Personnel Director Gene Fee, Chief Hearing Examiner Barb Skalla, Chief Court Reporter	751-4132 751-4117 751-3243 751-4221 751-3223 751-3048 751-5606 751-3015 751-4255
OFFICE OF THE SECRETARY	
Harvey Hubbs, Secretary Dan Redel, Manager - Internal Accounting Ed Klein, Manager - Mobile Homes Judy Fritsch, Manager - Records Kevin Kelly, Manager - Information	751-7494 751-2457 751-7119 751-7496 751-9300
OFFICE OF GENERAL COUNSEL	
William Harrelson, General Counsel UTILITY DIVISION	751-2481
Gordon Persinger, Utility Division Director Dan Ross, Administration and Federal Affairs Bill Washburn, Manager - Utility Operations Sam Goldammer, Manager - Communications Department Bo Matisziw, Manager - Natural Gas Department Bill Sankpill, Manager - Water and Sewer Department John Renken, Manager - Generating Facilities Janet Hoerschgen, Manager - Consumer Services Steve Carver, Manager - Accounting Department Michael Proctor, Manager - Research and Analysis Steve Hogg, Manager - Management Services Ron Shackelford, Manager - Financial Analysis Department Terry Price, Manager - Research and Planning Department	751-4020 751-7491 751-7505 751-2508 751-2152 751-7074 751-7527 751-3160 751-7443 751-7437 751-8515 751-7519

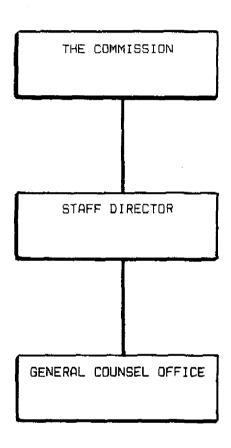
Executive Division



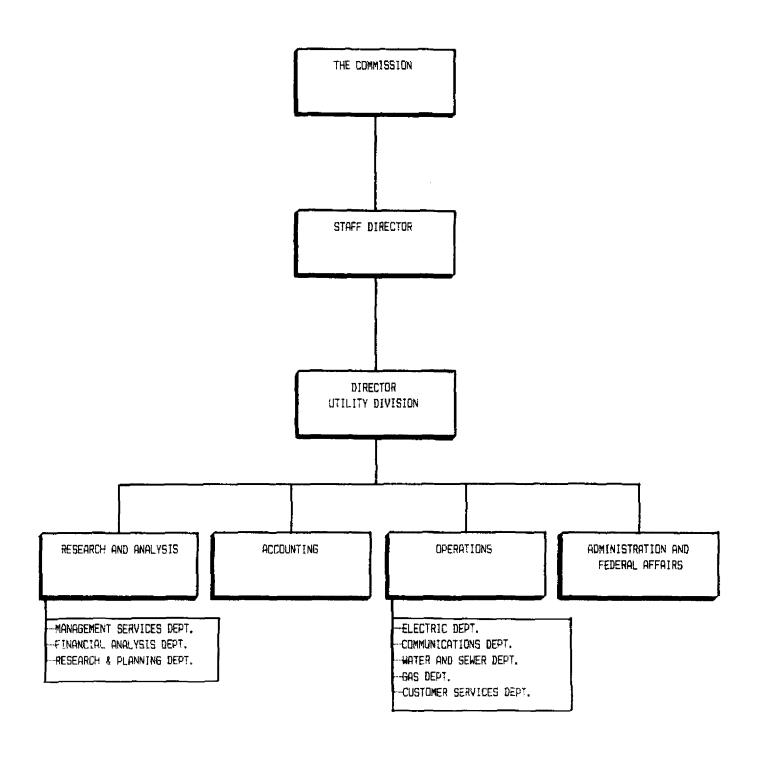
Office of the Secretary



General Counsel



Utility Division



Budget

	F	Y 1985	F	Y 1986	FY 1987		
EVECUTIVE DIVISION							
EXECUTIVE DIVISION Personal Service	\$	693,679	\$	883,320	 \$	819,987	
Expense and Equipment	•	37,140	"	42,535	"	129,277	
F.T.E.		24.00		29.00		25.00	
OFFICE OF THE SECRETARY							
Personal Service	\$	519,408	\$	458,519	\$	366,348	
Expense and Equipment		375,027		395,360		334,882	
F.T.E.	}	29.16		23.16	İ	17.00	
GENERAL COUNSEL							
Personal Service	\$	418,739	\$	455,605	\$	462,785	
Expense and Equipment		58,954		67,754	Į.	77,753	
F.T.E.		18.00		18.00		17.75	
UTILITY DIVISION							
Personal Service	\$	3,037,854	\$	3,427,417	\$	3,490,100	
Expense and Equipment		3,186,275	Ì	2,545,351]	2,038,213	
F.T.E.		122.50		126.50		124,50	
MOBILE HOMES							
Personal Service	\$	127,675	\$	138,262	\$	151,381	
Expense and Equipment		27,279		27,279		45,159	
F.T.E.		6.50	}	6.50		7.00	
*TOTALS					ļ		
Personal Service	\$	4,797,355	\$	5,363,123	\$	5,290,601	
Expense and Equipment		3,684,675		3,078,279		2,625,284	
Total	\$	8,482,030	\$	8,441,402	\$	7,915,885	
F.T.E.		200.16		203.16		191.25	
Annual Assessment	\$	8,396,000	\$	9,520,000	\$	7,298,731	

^{*}Excludes Transportation for FY 1985 and FY 1986

Year-at-a-Glance

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Company.

July 1985	2	PSC establishes policy to allow long-distance provider flexibility. This includes the establishment of pricing flexibility in the form of a minimum-maximum rate structure.
	11	PSC develops docket to re-evaluate current PSC rules and regulations regarding Extended Area Service (EAS).
	12	PSC denies interim rate relief sought by Arkansas Power and Light Company.
	16	ALLTEL Telephone Company files telephone rate case seeking approximately \$1.5 million.
August	1	Sho-Me Power Corporation files a \$12.2 million rate request.
	13	PSC develops rules to monitor telephone bypass.
	15	PSC decides Osage Natural Gas rate case; authorizes increase of approximately \$23,000.
	27	Commission approves plan to deregulate Customer Premise Equipment (CPE).
September	3	Hearings start on Phase IV of the Kansas City Power and Light Company's Wolf Creek nuclear power plant rate case.
	10	Sho-Me Power Corporation files an interim rate request of approximately \$9.5 million.
	11	PSC approves 8 percent long-distance rate reductions for AT&T and MCI.
	13	PSC sets new permanent rates for state dump truck operators and establishes a minimum-maximum rate structure.
	18	Arkansas Power and Light Company files \$13 million interim rate case.
	23	PSC approves Shared Tenant Services (STS) in Missouri.
	23	Continental Telephone Company files telephone rate case with the PSC seeking approximately \$13 million.
October	1	PSC decides Missouri Cities Water Company rate case authorizing company to increase gross annual revenues by approximately \$260,000. Commission approves stipulated agreement.
	18	Webster County Telephone Company files \$513,000 rate request with the PSC.
	21	PSC accepts stipulated agreement reached in the United Telephone Company rate case. Decision authorizes rate increase of approximately \$4 million.
	22	Hearings conclude on Phase IV of Kansas City Power and Light Company's Wolf Creek nuclear power plant rate case.
	24	PSC decides Great River Gas Company rate case authorizing company to increase annual revenues by approximately \$495,292.
	28	Hearings conclude on Union Electric's request to recoup the cancellation cost of the Callaway II nuclear power plant from ratepayers.
	29	PSC grants interim rate relief (approximately \$9.5 million) to the Sho-Me Power Corporation.
November	15	Kansas Power and Light Company (d/b/a KPL Gas Service) files \$7.9 million natural gas rate request with the PSC. (Withdrew request July 9, 1986)
December	6	Southwestern Bell Telephone Company files \$125.6 million request with the PSC.
	9	Webster County Telephone Company files \$307,000 interim rate request with the PSC.
	10	Associated Natural Gas Company files \$1,2 million natural gas rate request with the PSC.
	16	Great River Gas Company files \$361,000 natural gas rate request with the PSC.
	20	PSC approves stipulated agreement which authorizes the St. Louis County Water Company to increase annual revenues by approximately \$3.1 million.

PSC denies interim rate relief (approximately \$307,000) to the Webster County Telephone

January 1986	7	Great River Gas Company files interim rate case with the PSC seeking approximately \$142,000.
	14	PSC denies interim rate relief (approximately \$13 million) to Arkansas Power and Light Company.
	17	PSC reaches decision in Grand River Mutual Telephone Corporation rate case.
	24	Missouri Cities Water Company files \$1.2 million rate request case with the PSC.
	28	Cole County Circuit Court Judge Byron Kinder affirms PSC decision in Union Electric Company's Callaway nuclear power plant rate case. Union Electric had appealed the Commission's March 1985 decision.
February	5	PSC denies interim rate relief (approximately \$142,000) to Great River Gas Company.
	1.13	Great River Gas Company withdraws rate request filed with the PSC on December 16, 1985.
	18	United Telephone Company files \$6.8 million rate request with the PSC. (Withdrew request September 15, 1986)
	24	Hearings begin on Arkansas Power and Light Company's permanent rate increase involving the Grand Gulf nuclear power plant.
March	7	Hearings conclude in the Arkansas Power and Light Company rate case reflecting the addition of the Grand Gulf nuclear power plant.
	10	U.S. District Court Judge Scott Wright overturns PSC denial of interim rate relief to Arkansas Power and Light Company.
	28	PSC denies Union Electric Company's request to recoup the cancellation cost of the Callaway II nuclear power plant from ratepayers.
	28	PSC reaches decision in ALLTEL telephone rate case approving a stipulated agreement which grants an increase of approximately \$607,000.
April	9	The second year phase-in of Union Electric Company's Callaway nuclear power plant rate case takes effect.
	15	PSC approves stipulation which makes permanent, interim rates previously authorized for the Sho-Me Power Corporation.
	23	PSC decides Kansas City Power and Light Company's Wolf Creek nuclear power plant rate case. Commission orders a seven year phase-in of approximately \$78.2 million.
	24	PSC decides Arkansas Power and Light Company's rate case reflecting the Grand Gulf nuclear power plant. The PSC authorizes a five year phase-in of approximately \$6 million.
May	16	General Telephone Company files \$7 million rate request with the PSC. (Withdrew request November 6, 1986)
	27	PSC approves stipulated agreement which authorizes the Continental Telephone Company to increase gross annual revenues by approximately \$1 million.
June	11	PSC approves stipulated agreement which authorizes the Missouri Public Service Company to reduce annual electric rates by approximately \$308,575. The reduction is the result of a PSC staff audit conducted on the company's operation and maintenance expenses at Unit #3 of the Jeffrey Energy Center.
	27	PSC approves stipulated agreement which authorizes Southwestern Bell to increase gross annual revenues by approximately \$25 million.

Key Issues during 1986 Fiscal Year

Several major rate case decisions and investigatory dockets established to look into gas transportation and telecommunications issues were among major items addressed by the Missouri Public Service Commission during the 1986 fiscal year which came to a close on June 30, 1986.

NUCLEAR POWER

The Commission issued major decisions on three electric rate cases relating to nuclear power plants during the 1986 fiscal year.

On April 23, 1986, the Commission announced its decision in Kansas City Power and Light Company's Wolf Creek nuclear power plant rate case. That decision was reached after several weeks of hearings, lengthy deliberations by the Commission and a record amount of testimony. The PSC staff

filed information gathered as far back as the late 1970's when staff on-site construction audits began. PSC staff testimony along with testimony from other parties gave the Commission a thorough record upon which to base its decision.

The Commission's decision in the Wolf Creek case reduced Kansas City Power and Light Company's rate request by approximately 60 percent. The Commission cited excess capacity, cost overruns and project mismanagement at the Wolf Creek plant and excessive earnings in non-Wolf Creek operations as major factors in reaching its decision. The Commission authorized Kansas City Power and Light to increase its revenues by approximately \$78.2 million. In order to lessen the financial impact upon customers, the Commission ordered the Kansas City Power and Light Company to phase-in the \$78.2 million over a seven year period. The first year increase under the phase-in plan was approximately 7 percent. Second year rates will increase by approximately 5 percent and then by approximately 3.5 percent each year in the remaining five years of the phase-in.

On April 24, 1986, the Commission issued its decision in a rate case filed by the Arkansas Power and Light Company. This rate request reflected the addition of the Grand Gulf nuclear power plant to the Middle South System. Arkansas Power and Light is a wholly-owned subsidiary of Middle South Utilities. Previously, the Federal Energy Regulatory Commission ruled Arkansas Power and Light would be required to pay for approximately 36 percent of Grand Gulf costs. In order to recover Grand Gulf-related and other costs, Arkansas Power and Light sought an increase of approximately \$17.1 million in Missouri. The Commission significantly reduced that request allowing Arkansas Power and Light an increase of approximately \$6 million. The company was then ordered by the Missouri Public Service Commission to phase-in that amount over a 5 year period to lessen the financial impact upon customers of the company.

On March 28, 1986 the PSC turned down a request filed by Union Electric seeking to recoup, from ratepayers, the cancellation costs of the company's Callaway II nuclear power plant. Union Electric asked for the recovery of approximately \$106.3 million in cancellation costs from Missouri ratepayers, spread over five years. The Commission determined that cancellation costs were extraordinary expenses which the Commission could allow or disallow, in its discretion, based upon the unique facts and circumstances of an individual case. The Commission compared the effect of non-recovery on UE with the effect of recovery upon ratepayers. The Commission concluded that "the increased rates associated with recovery would be unjust and unreasonable."

TELEPHONE ISSUES

The telecommunications industry continues to undergo rapid changes and state regulatory commissions are being asked to re-evaluate traditional methods of regulation in light of those changes.

Several dockets in the telecommunications field were established by the

Commission during the fiscal year including the deregulation of inside wire, intraLATA competition, regulation of WATS resellers, Extended Area Service (EAS) rules and the method for distributing revenues from intrastate long-distance calling among the telephone companies. Decisions regarding these issues are expected during the 1987 fiscal year. During the 1986 fiscal year, the Commission held hearings on these various telephone issues.

In September 1985 the Commission authorized the provision of "Shared Tenant Services" in Missouri under certain circumstances and ordered additional proceedings to consider even wider availability of STS. Under the Commission's decision, small and medium-sized businesses will be able to enjoy the same enhanced telecommunications and computer software services as large businesses.

During the 1986 fiscal year the Missouri Public Service Commission

developed rules to monitor and report telephone bypass in Missouri. These reports will be used by the Commission to determine the extent of bypass in Missouri and for determining the appropriate pricing of telecommunications services in the state.

The Public Service Commission took steps to allow long-distance providers in Missouri more flexibility in establishing rates and new services. The Commission announced a policy which allows AT&T Communications and other Missouri interLATA long-distance providers to set their own rates within a maximum-minimum rate structure. The Commission determined on July 2, 1986 that long-distance rates currently charged by those providers would be deemed the company's maximum rate. Intrastate interLATA

long-distance providers are now able to price rates between that maximum rate and 15 percent below the maximum rate which is to be the company's minimum rate level. After the Commission's policy became effective, AT&T and MCI lowered intrastate rates by approximately 8 percent.

On April 10, 1986 Missouri Governor John Ashcroft named Missouri Public Service Commission Chairman William D. Steinmeier as Chairman of a 20-member task force to review and recommend possible changes in state laws regarding the telecommunications industry.

Announcing the formation of the task force, Governor Ashcroft stated, "The telecommunications industry in the United States has changed dramatically and quickly in recent years. The

divestiture activity of recent years, the resulting intense competition in the industry and the consistent pro-competitive policies of the Federal Communications Commission have ignited and fueled profound changes in the way telephone companies do business." Governor Ashcroft stated that the Missouri Public Service Commission needs more flexibility in regulating the telecommunications industry.

At the end of the fiscal year, the 20-member task force was meeting to evaluate Chapter 392 of the Missouri statutes which provides the regulatory framework for telephone companies operating in Missouri. That chapter has remained relatively unchanged since the PSC was established in 1913. The task force will evaluate present laws and revisions, if needed, will be submitted for consideration by the Governor and General Assembly.

During the 1987 fiscal year, the Missouri Public Service Commission is deciding whether there should be long-distance competition within a LATA or area code in Missouri, whether the Commission should regulate WATS resellers and what should be done with regards to toll pool revenues. The Missouri PSC will look into the shared tenant services issue further and will re-evaluate its current rules and regulations regarding Extended Area Service (EAS) in Missouri.

NATURAL GAS TRANSPORTATION ISSUES

On June 13, 1985 the Missouri Public Service Commission established a docket to investigate developments in the natural gas transportation industry and how they relate to the local natural gas company in Missouri. Among the developments which prompted this investigation were: (1) the invalidation of the Federal Energy Regulatory Commission (FERC) Special Marketing Programs and blanket certificate program by the United States Court of Appeals for the District of Columbia Circuit and (2) the initiation by the FERC of a rulemaking proceeding which proposed to establish a new regulatory framework under which natural gas

transactions, including gas transportation arrangements, would be conducted at the federal level. The investigation was also prompted by the continuing emergence of requests for Commission approval of voluntary and mandatory transportation service arrangements at the state level.

The Missouri Public Service Commission authorized the creation of a task force to compile a comprehensive and factual report which would give the Commission information relevant to the nature of this proceeding. Task force members developed an extensive report based upon survey results obtained from other state commissions and local natural gas distribution companies operating in Missouri. State commissions were asked to explain what specific actions, if any, had been taken in their state to address gas transportation issues and related topics. Local natural gas distribution companies were also surveyed to obtain information regarding operational characteristics. The task force report was filed with the Commission on May 5, 1986. At the end of the 1986 fiscal year, the Commission was

reviewing that document to determine what actions should be taken on gas transportation issues in Missouri.

INFORMAL RATE CASE PROCEEDINGS

During the 1986 fiscal year, the Missouri Public Service Commission finalized rules which allow small utility companies to seek a general increase in revenues through an informal rate case proceeding.

Water and sewer utilities having 1,000 or fewer customers; gas utilities having 1,500 or fewer customers; and telephone utilities having 5,000 or fewer access lines may qualify to use the informal rate case proceeding. Companies which qualify must file a copy of their annual report and a letter requesting a change in revenues.

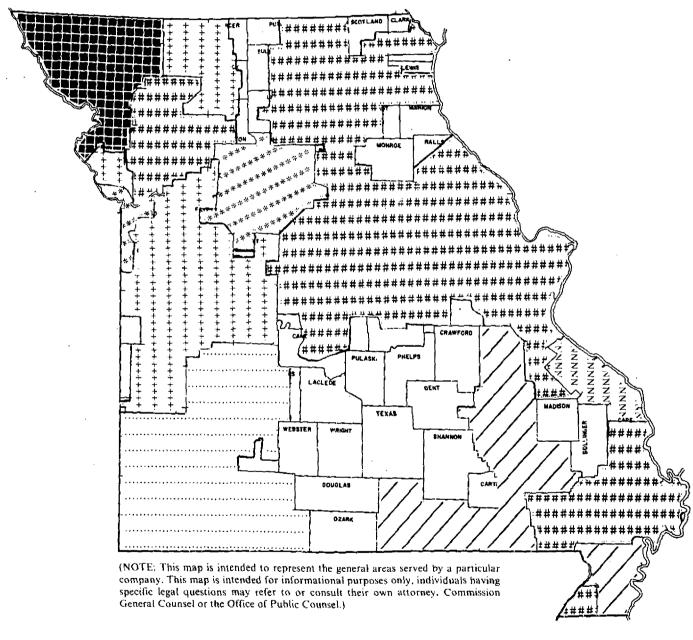
After an informal rate case is filed, the Staff of the Missouri Public Service Commission reviews the company's books and makes a recommendation as to what increase, if any, should be granted to the company. If the com-

pany agrees with the Staff's recommendations and there is not significant opposition from customers of the company, an agreement is presented to the Commission for consideration.

Parties are able, under an informal rate case proceeding, to forego the expense of formal hearings. When a company files a rate case it recoups from its ratepayers the cost of litigating the case before the PSC. Informal rate case proceedings often lessen the rate case cost to the company, which benefits the company and its customers as well. During the last fiscal year, several water and sewer companies were able to take advantage of the informal rate case proceeding.

PSC

Electric Service Areas of Regulated Utilities



N N N

ARKANSAS POWER & LIGHT CO.

CITIZENS ELECTRIC CO.

EMPIRE DISTRICT ELECTRIC CO.

KANSAS CITY POWER & LIGHT CO.



MISSOURI PUBLIC SERVICE CO.



ST. JOSEPH LIGHT & POWER CO.



UNION ELECTRIC CO.

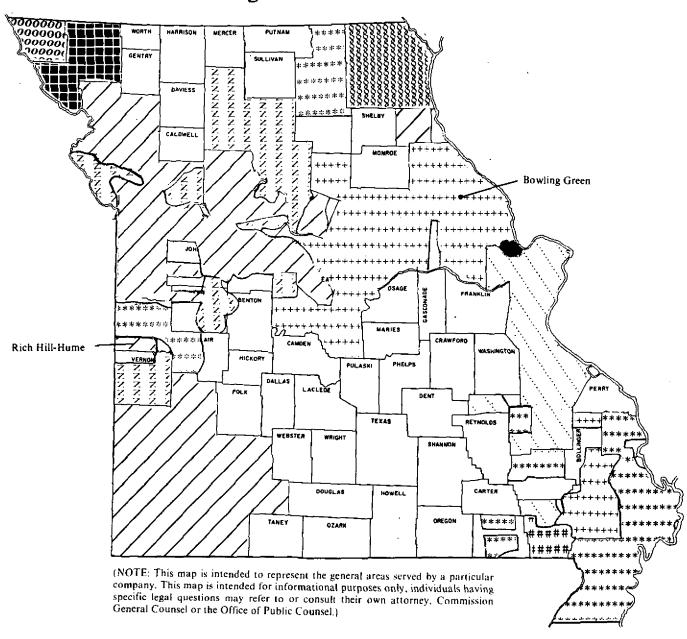
Calendar Year 1985 Electric Utilities' Statistics (Missouri Jurisdictional)

Name of Company	KWH's Sold 1985		Total Operating Revenues 1985	Total Number Residential Customers	Total Number of Customers
Arkansas Power & Light Company	638,655,000	\$	36,643,793	22,858	26,627
Citizens Electric Corporation	462,539,708		25,168,170	16,236	17,886
Empire District Electric	1,901,753,000		92,822,643	75,652	88,906
Kansas City Power & Light	6,220,714,000		392,531,215	206,623	236,951
Missouri Public Service Company	2,537,698,000		178,910,165	124,765	142,254
Sho-Me Power Corporation*	1,914,903,000		72,542,952	4,126	5,186
St. Joseph Light & Power	1,117,358,000		67,728,333	50,992	57,420
Union Electric Company	21,239,418,482		1,221,636,853	817,980	923,134
TOTALS:	36,033,039,190	<u>s</u>	2,087,984,124	1,319,232	1,498,364

Source: 1985 Annual Reports (Mo. Jurisdictional)

^{*}Includes Wholesale Customers

Gas Service Areas of Regulated Utilities



ASSOCIATED NATURAL GAS CO.

GREAT RIVER GAS CO.

KPL GAS SERVICE

LACLEDE GAS CO.

MISSOURI PUBLIC SERVICE CO.



MISSOURI VALLEY

O'FALLON GAS SERVICE, INC.



OSAGE NATURAL GAS CO.



ST. JOSEPH LIGHT AND POWER CO.

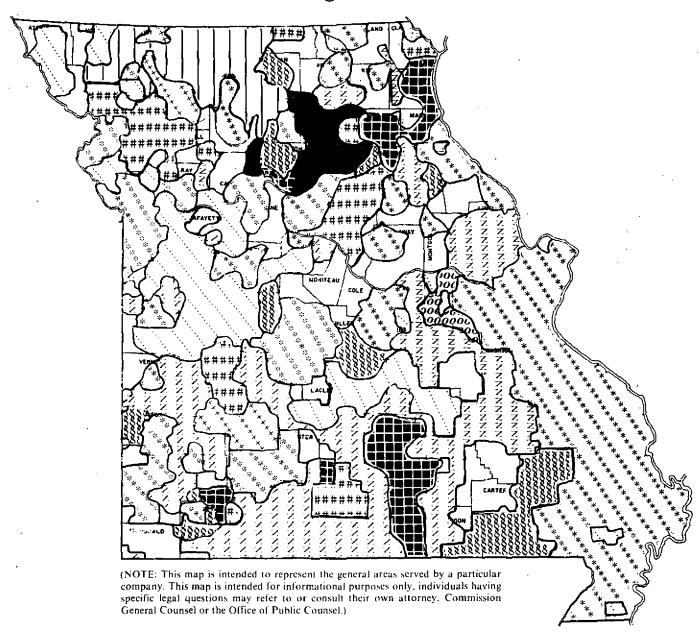


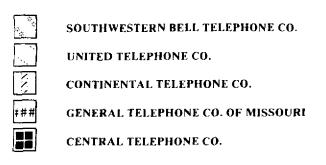
UNION ELECTRIC CO.

Calendar Year 1985 Natural Gas Utilities' Statistics (Missouri Jurisdictional)

Name of Company	MCF's Sold 1985	 Total Operating Revenues 1985	Total Number Residential Customers	Total Number of Customers
Associated Natural Gas Company	6,162,272	\$ 32,678,562	36,782	41,665
Bowling Green Gas Company	175,751	956,541	1,114	1,325
KPL Gas Service Company	94,606,272	383,468,408	377,008	409,950
Great River Gas Company	2,175,206	11,961,590	10,710	12,057
Laclede Gas Company	99,393,078	615,623,445	523,141	557,252
Missouri Public Service Company	7,292,636	32,480,532	35,057	39,005
Missouri Valley Natural Gas Company	143,939	807,983	717	858
O'Fallon Gas Service, Incorporated	256,861	1,921,315	2,625	2,625
Osage Natural Gas Company	64,794	392,006	558	657
Rich Hill-Hume Gas Service, Incorporated	64,313	386,568	547	627
St. Joseph Light & Power Company	900,922	5,114,399	3,949	4,544
Union Electric Company	14,494,628	 83,583,300	79,186	88,236
TOTALS:	224,226,086	\$ 1,169,374,649	1,071,394	1,158,801

Telephone Service Areas of Regulated Utilities







ALLTEL SERVICE CORP.

GRAND RIVER MUTUAL TELEPHONE CORP.



MISSOURI TELEPHONE CO.



FIDELITY TELEPHONE CO.

CHARITON VALLEY TELEPHONE CO.

Other Telephone Companies and Counties They Serve

Webster County Telephone Company Webster and Dallas Counties

Mark Twain Rural Telephone Company
Adair, Clark, Knox, Schuyler, Shelby,
Lewis, Marion, and Scotland Counties

Citizens Telephone Company Lafayette County

Northeast Missouri Telephone Company Adair, Clark, Knox, Linn, Macon, Putnam, Schuyler, Scotland, and Sullivan Counties

Kingdom Telephone Company Callaway and Montgomery Counties

Mid-Missouri Telephone Company Cooper, Moniteau, and Saline Counties

Steelville Telephone Company Crawford, Washington and Iron Counties

Green Hills Telephone Corporation Caldwell, Carroll, Daviess, Livingston, and Ray Counties

McDonald County Telephone Company McDonald County

Granby Telephone Company Newton County

Eastern Missouri Telephone Company Montgomery, Audrain, Lincoln, and Pike Counties Seneca Telephone Company Newton and McDonald Counties

Craw-Kan Telephone Company Bates and Jasper Counties

*Carter County Telephone Company

*Now a part of the Continental Telephone
Company.

Rock Port Telephone Company Atchison County

Bourbeuse Telephone Company Franklin and Gasconade Counties

Goodman Telephone Company McDonald County

Ellington Telephone Company Reynolds County

KLM Telephone Company Vernon and Bates Counties

Iamo Telephone Company
Atchison and Nodaway Counties

Oregon Farmers Mutual Telephone Company
Holt County

Lathrop Telephone Company Clinton County

Orchard Farm Telephone Company St. Charles County

Le-Ru Telephone Company Newton and McDonald Counties Miller Telephone Company Lawrence County

Stoutland Telephone Company
Camden and Laclede Counties

New London Telephone Company Ralls County

Holway Telephone Company Holt and Nodaway Counties

Mo-Kan Telephone Company Cass County

Continental of Arkansas
Barry and McDonald Counties

Choctaw Telephone Company Lawrence and Greene Counties

Wheeling Telephone Company Livingston County

New Florence Telephone Company Montgomery County

Alma Telephone Company Lafayette County

Peace Valley Telephone Company Howell County

Farber Telephone Company Audrain County

Continental Telephone Company of Iowa Clark County

(NOTE: Companies serve all or parts of the counties listed. This is for informational purposes only, individuals having specific legal questions may refer to or consult their own attorney, Commission General Counsel or the Office of Public Counsel.)

Missouri Jurisdictional Telephone Companies by Access Lines

1. 2. 3. 4. 5. 6. 7.	Southwestern Bell Telephone Company, St. Louis United Telephone Company, Jefferson City Continental Telephone, Wentzville	1,845,96 153,42
3. 4. 5. 6. 7.		153.40
4. 5. 6. 7.	Continental Telephone, Wentzville	
5. 6. 7.		136,82
6. 7.	General Telephone Company, Columbia	82,27
7.	Central Telephone Company, Ft. Dodge, Iowa*	38,80
	ALLTEL Service Corporation, Little Rock, Ark.	25,81
	Missouri Telephone Company, Columbia	14,67
В.	Grand River Mutual Telephone Corporation, Princeton	12,35
9.	Fidelity Telephone Company, Sullivan	9,00
0.	Chariton Valley Telephone Company, Bucklin	7,19
1.	Webster County Telephone Company, Marshfield	4,25
2.	Mark Twain Rural Telephone Company, Hurdland	3,83
3.	Kingdom Telephone Company, Auxvasse	3,38
4.	Citizens Telephone Company, Higginsville	3,33
5.	Northeast Missouri Telephone Company, Green City	3,30
6.	Steelville Telephone Company, Steelville	3,06
7.	Mid-Missouri Telephone Company, Pilot Grove	3,00
8.	Green Hills Telephone Company, Breckenridge	2,66
9.	Eastern Missouri Telephone Company, Bowling Green	2,43
0.	Seneca Telephone Company, Seneca	2,14
1.	McDonald County Telephone Company, Pineville	2,1
2.	Granby Telephone Company, Granby	2,0
3.	Craw-Kan Telephone Company, Girard, Kansas	1,9
4,	Carter County Telephone Company, Van Buren**	1,7
5.	Rock Port Telephone Company, Rock Port	1,4
6.	Bourbeuse Telephone Company, Sullivan	1,4
7.	KLM Telephone Company, Rich Hill	1,3
8.	Ellington Telephone Company, Ellington	1,3
9.	Goodman Telephone Company, Goodman	1,2
).).	Iamo Telephone Company, Coin, Iowa	1,1
1.	Lathrop Telephone Company, Lathrop	1,0
2.	Oregon Farmers Mutual Telephone Company, Oregon	1,0
3.	Le-Ru Telephone Company, Stella	8
4,	Miller Telephone Company, Miller	8
- . 5.	Stoutland Telephone Company, Columbia	8
5. 6.	Orchard Farm Telephone Company, St. Charles	6
o. 7.	Holway Telephone Company, Maitland	6
,. 8.	New London Telephone Company, New London	6
9.	Mo-Kan Telephone Company, Columbia	5
9. 0.	Continental of Arkansas, St. Louis	4
l.		
1. 2.	Choctaw Telephone Company, Halltown	3
2. 3.	Wheeling Telephone Company, Columbia	3
s. 4.	New Florence Telephone Company, New Florence	3
4. 5.	Alma Telephone Company, Alma Peace Valley Telephone Company, Peace Valley	3
		2
6. 7.	Farber Telephone Company, Farber Continental Telephone Company of Iowa, St. Louis	2
	Total Access Lines in Missouri	2,382,9

⁽Figures as of 3/31/86)

* Is now called Contel System of Missouri, Inc.

** Is now a part of the Continental Telephone Company of Missouri system.

Calendar Year 1985 Sewer Company Statistics (Missouri Jurisdictional)

Classification and Company	Customers	Classification and Company (Customers
Class A		Kimberling Inn Incorporated	. 188
(Revenue over \$500,000)		L&K Sewer Systems Incorporated	. 34
Missouri Cities Water Company	4,607	LW Sewer Corporation	. 182
Saline Sewer Company	4,446	Lake Carmel Development Company	. 12
Class B		Lake Hannibal Sewer Corporation	. 13
(Revenue from \$250,000 - \$500,000)		Lake Northwoods Utility Company	. 14
West Elm Place Corporation	1,955	Lakeside Gardens Sewer Service	. 25
west Elin Flace Corporation	., 1,933	Lincoln County Utilities Company	
Class C		Martell Private Water & Sewer Company	
(Revenue from \$50,000 - \$250,000)		Mill Creek Sewers Incorp.	
Binder Basin Sewer Company		Modern Structures Incorporated	
Crystal Springs Development Company		MPB Incorporated	
Imperial Utility Corporation		Nehai Tonkayea Lake Association, Inc	
Maplewood Service Company		P.C.B. Incorporated	
Meramec Sewer Company		Peaceful Valley Service Company	
Terre Du Lac Utilities Corporation	548	PIHI Investments Incorporated	
Class D		Port Perry Service Company	
(Revenue under \$50,000)		Riverside Utility Company	
Antire Sewer Company	65	Rogue Creek Valley Incorporated	
Batson Development Company		Roy L. Utilities Incorporated	
Cedar Hill Utility Company		Royal Oaks Water & Sewer Utility Co	
Central Jefferson County Utility Inc.		SK&M Water & Sewer Company	
Cleanco Sewer Corporation		Schell Sanitation Incorporated	
CMPS Sewer Company		SLR Development Company	
Eastern Missouri Utilities Company		South Jefferson County Utility Company	
Elledge & Lewis Enterprises Incorporated		South Walnut Hills Sewer Corporation	
English Village Sewer Service		Southwest Sewer Corporation	
Franklin County Service Company		Stoddard County Sewer Company	
Gladlo Water & Sewer Company		Swiss Villa Utilities Incorporated	
Godfrey Gardens Utilities Inc.		Villa Park Heights Sewer Company	
Gold Investments Incorporated		Vogel Mobile Manor Incorporated	
Herculaneum Sewer Company		WC Sewer Systems Incorporated	
Hickory Hills Water & Sewer Company		Waters Edge Sewer Company	
Hillcrest Utilities Company		Willows Utility Company	
House Springs Sewer Company		Woodland Heights Utilities Incorporated	67
Incline Village Sewer Company			

Calendar Year 1985 Water Company Statistics (Missouri Jurisdictional)

Classification and Company	Customers	Classification and Company	Customers
Class A		Hickory Hills Water & Sewer Company	38
(Revenue over \$500,000)		High Ridge Manor Water Company	24
Capital City Water Company	10,296	Hillcrest Utilities Company	125
Empire District Electric Company	3,813	Incline Village Water Company	20
Missouri Cities Water Company		Jefferson County Water Company	32
Missouri Water Company	40,323	Kimberling City Water Company	121
Missouri-American Water Company		Lake Charles Hills Water Company	208
Raytown Water Company		Lake Northwoods Utility Company	14
St. Louis County Water Company	269,906	Lakeland Heights Water Company	129
Union Electric Company	12,680	Lakeview Heights Water Service	49
U.S. Water/Lexington, Mo., Inc.		Lincoln County Utilities Company	109
Class B		LTA Water Company	61
		Maplewood Service Company	382
(Revenue from \$250,000 - \$500,000)	504	Martell Private Water & Sewer Company	26
Tri-State Utility Company	506	McCord Bend Water Company	
Class C		Merriam Woods Water Company	406
(Revenue from \$50,000 - \$250,000)		Moore Bend Water Company	98
Cassidy Water Company	220	Nehai Tonkayea Lake Association, Inc	80
Four Seasons Lake Sites W & S Company	516	Oaktrees Incorporated	11
I H Utilities Incorporated		Osage Utilities Incorporated	71
Noel Water Company	540	Ozark Mountain Water Company	233
Terre Du Lac Utilities Corporation	861	Peaceful Valley Service Company	115
Villa Park Heights Water Company		PIHI Investments Incorporated	57
Willard Water Company	650	Port Perry Service Company	85
Class D		Rankin Acres Water Company	87
		Rex Deffenderfer Enterprises Inc	192
(Revenue under \$50,000)	40	Riverside Utility Company	63
AREN Corporation		Rogue Creek Valley Incorporated	88
Batson Development Company		Roy L. Utilities Incorporated	46
Big Val Utility Corporation	135	Royal Oaks Water & Sewer Utility Co	18
Cedar Hill Estates Water Company		SK&M Water & Sewer Company	164
		South Jefferson County Utility Company	83
Central Jefferson County Utility Inc Coney Island Water System Incorporated		Southwest Village Water Company	50
Culbertson-Henss Incorporated		Stockton Hills Water Company	102
Davis Water Company		Stoneshire Water Company	31
		Suburban Water Company	148
The state of the s		Swiss Villa Utilities Incorporated	130
Evergreen Lake Water Company Franklin County Service Company		Taneycomo Projects Incorporated	269
		White Branch Water Service	213
Franklin County Water Company Frimel Water Systems Incorporated		White River Valley Water Company	101
		Willows Utility Company	165
George J. Cyrus and Company		Woodland Heights Utilities Incorporated	67
Gladlo Water & Sewer Company			
Diauto water of Sewel Company	56		

Rate Case Decisions

Telephone Rate Cases Decided During Fiscal Year 1986

Date of Order	Case No.	Company	Com	pany Requested	<u>%</u>	PS	C Granted	%
10/21/85	TR-85-179	United Telephone Company	\$	10,500,000	39.2%	\$	4,045,622	15.1%
3/28/86	TR-86-14	ALLTEL	\$	1,483,925	49.2%	\$	607,000	20.1%
5/27/86	TR-86-55	Continental Telephone Co.	\$	12,986,290	54.7%	\$	1,014,000	4.3%
6/27/86	TR-86-84	Southwestern Bell Telephone	\$	125,629,000	13.8%	\$	25,000,000	2.7%
9/11/85	Commission	approves 8 percent intrastate l	ong-c	listance telephone	e rate red	uctio	ns for AT&T an	id MCI.

Natural Gas Rate Cases Decided During Fiscal Year 1986

Date of Order	Case No.	Company	Company	y Requested	%	PS	C Granted	%
10/24/85	GR-85-136	Great River Gas Company	\$	560,000	4.5%	\$	495,292	4.2%
8/15/85	GR-85-183	Osage Natural Gas Company	\$	35,000	10.0%	\$	23,000	6.0%
_	GR-86-87	Great River Gas Company	\$	361,000	3.1%	(Witl	ndrawn - 2/13/	/86)

Electric Rate Cases Decided During Fiscal Year 1986

Date of Order	Case No.	Сотралу	Com	pany Requested	%	P	SC Granted	%
1/8/86	ER-85-143	Citizens Electric Corp.	\$	1,085,409	5.1%	\$	1,085,409	5.1% (1)
4/9/86	EO-85-17	Union Electric Company	\$	639,000,000	65.0%	\$	112,428,000	9.9% (2)
4/15/86	ER-86-27	Sho-Me Power Corp.	\$	9,469,800	13.8%	\$	9,469,800	13.8% (3)
4/24/86	ER-85-265	Arkansas Power & Light	\$	17,178,000	46.9%	\$	6,002,021	16.0%
	Commission o	rdered 5-year Phase-in, First	year	6.64%				
4/23/86	EO-85-185	KC Power & Light	\$	194,700,000	52.0%	\$	78,245,000	21.7%
	Commission o	order 7-year Phase-in, First y	ear 7%	i.				
6/11/86	EO-86-83	MO Public Service Co.				(\$	308,575)	(.2%) (4)

- · (1) Wholesale increase from Union Electric Second Year Phase-In
- (2) Callaway Plant Increase Second Year
- (3) Pass through of purchased power cost
- (4) Rate reduction

Rate Case Decisions

Water and Sewer Rate Cases Decided During Fiscal Year 1986

Date of Order	Case No.	Company	Comp	any Requested	%	P	SC Granted	%
10/1/85	WR-85-157	Mo. Cities Water	\$	404,982	*	\$ '	282,442	*
10/1/85	SR-85-158	Mo. Cities Water	\$	6,600	*	\$	(22,442)	*
12/20/85	WR-85-243	St. Louis County Water	\$	7,702,345	16.3%	\$	3,099,058	6.5%

^{*}Individual Division % Available

Informal Water and Sewer Rate Cases Decided in Fiscal Year 1986

Date of Order Case No.		Company	Decision	
11/15/85	8500043	Cat Pac Lakes	_	
8/7/85	8500150	Frimel Water		
_	8500155	Cedar Hill Utility	No Increase Recommended	
-	8500186	Kimberling Inn	No Increase Recommended	
11/1/85	8500356	Cedar Hill Utility	_	
1/3/86	8500389	SK&M Water	. —	
7/1/85	8500392	Peaceful Valley Sewer	 -	
7/1/85	8500393	Peaceful Valley Water	_	
3/1/86	8600000	Franklin County Service		
2/1/86	8600058	Port Perry	_	
3/22/86	8600103	Taneycomo Projects	_	
12/16/85	8600136	SK&M Sewer (Emergency)	No Increase Recommended	
	8600160	CMPS	No Increase Recommended	
_	8600226	I H Utilities	No Increase Recommended	
4/26/86	8600312	SK&M Sewer		
_	8600342	Modern Structures	No Increase Recommended	

Additional Information

Customer Services

The Missouri Public Service Commission has three offices for assisting consumers. The offices are located in Jefferson City, St. Louis and Kansas City. The Commission is open from 8-12 noon and 1-5 p.m., Monday through Friday, except on state holidays.

If you live outside of the St. Louis and Kansas City areas, you may contact the Jefferson City office without charge by using the toll-free Consumer Hotline: (800) 392-4211.

If you live in the St. Louis or Kansas City areas, you may take your complaint to the PSC Consumer Services Offices in those cities.

Jefferson City: Missouri Public Service Commission

Harry S. Truman State Office Building

301 W. High

(Mailing Address: P.O. Box 360)

Jefferson City, MO 65102 Toll-free Consumer Hotline for Complaints: (800) 392-4211 Other Business: (314) 751-3234

St. Louis: PSC Consumer Services Office

The New Frisco Building

Suite 330

906 Olive Street St. Louis, MO 63101

Telephone No: (314) 444-6807

Kansas City: PSC Consumer Services Office

University Towers II 700 E. 8th Street Kansas City, MO 64106 Telephone No: (816) 472-2816

Additional Information

Commissioners past and present

The Missouri Public Service Commission was formed in 1913 by the Missouri General Assembly. Those who have served as Commissioners of the Missouri Public Service Commission since its beginning appear below:

PRESENT COMMISSION

* William D. Steinmeier	February, 1984
Charlotte Musgrave	October 17, 1981
Allan G. Mueller	July 11, 1983
Connie B. Hendren	July 11, 1983
James M. Fischer	January 3, 1984

		S Commissioners	Length of Service
Former Commissioners	Length of Service	Former Commissioners	Length of Service
* John M. Atkinson	**1913-1916	* Frederick Stueck	1941-1943
William F. Woerner	**1913-1914	John A Ferguson	1936-1944
John Kennish	**1913-1917 and 1920	* Albert Miller	1943-1944
Frank A. Wrightman	**1913-1916	Richard Arens	1944-1945
Howard B, Shaw	**1913-1917	* Kyle Williams	1941-1952
Edwin J. Bean	1914-1925	Agnes Mae Wilson	1943-1949
Eugene McQuillin	1915-1921	* Morris E. Osburn	1945-1952
* William G. Busby	1916-1921	John P. Randolph	1949-1951
David E. Blair	1917-1920	Henry McKay Ćary	1950-1951
Noah W. Simpson	1917-1923	Frank Collier	1953-1954
Edward Flad	1917-1921	Maurice W. Covert	1952-1953
* John A. Kurtz	1920-1923	Charles L. Henson	1942-1959
Hugh McIndoe	1921-1923	M. J. McQueen	1954-1956
A. J. O'Reilly	1921-1925	D. D. McDonald	1955-1961
Richard H. Musser	1923-1925	Frank J. luen	1959-1963
* Merrill E. Otis	1923-1924	* Tyre W. Burton	1952-1965
D. F. Calfee	1925-1929	William Barton	1957-1965
* Thomas J. Brown	1923-1928	Frank W. May	1961-1967
J. P. Painter	1928-1929	E. L. McClintock	1945-1967
* Almon Ing	1925-1933	Donald D. Guffey	1963-1968
S. M. Hutchison	1925-1931	Howard Elliott, Jr.	1967-1970
* Milton R. Stahl	1929-1933	* Marvin E. Jones	1967-1973
J. Fred Hull	1929-1934	* William R. Clark	1965-1975
* J. C. Collett	1933-1935	Willard D. Reine	1968-1975
Harry E. McPherson	1934-1935	* James F. Mauze	1971-1975
J. H. Porter	1925-1933	* A. Robert Pierce	1973-1977
George H. English	1931-1936	* James P. Mulvaney	1975-1977
William Stoecker	1933-1936	Charles J. Fain	1965-1977
Albert D. Nortoni	1936-1938	Stephen B. Jones	1975-1979
William M. Anderson	1933-1938	Hugh A. Sprague	1975-1979
Scott Wilson	1938-1941	Stephanie Bryant	1979-1981
* Sam O. Hargus	1935-1938	* Alberta Slavin	1977-1981
John S. Boyer	1935-1941	Larry W. Dority	1979-1983
Marion S. Francis	1938-1941	Leah Brock McCartney	1977-1983
* J. D. James	1938-1942	* Charles J. Fraas	1977-1983
Paul Van Osdol	1941-1943	* John C. Shapleigh	1981-1984

^{*}Those who have served as Chairman of the Public Service Commission

^{**}First Commissioners of the Public Service Commission