Missouri Public Service Commission Electric Roundtable Discussion Group Record of Proceedings



Electric Utility Storm Outage Planning and Restoration & General Service Reliability

June 1, 2007 Governor Office Building Jefferson City, Missouri



Commissioners

JEFF DAVIS Chairman

CONNIE MURRAY STEVE GAW ROBERT M. CLAYTON III

LINWARD "LIN" APPLING

Missouri Public Service Commission

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ROBERT SCHALLENBERG Director, Utility Services

WARREN WOOD Director, Utility Operations

COLLEEN M. DALE Secretary/Chief Regulatory Law Judge

> KEVIN A. THOMPSON General Counsel

MEMORANDUM

TO:

Electric Roundtable Discussion Group

FROM:

Warren Wood, Director of Utility Operations

SUBJECT:

Record of Proceedings

DATE:

June 12, 2007

Thank you for attending the Commission's Electric Roundtable session on Electric Utility

Storm Outage Planning and Restoration & General Service Reliability held in Jefferson
City, Missouri on June 1, 2007. As promised, please find attached a bound compilation of the
materials presented.

Our desire is to make these meetings as informative, beneficial, and effective as possible. Any ideas or suggestions you may have to help us toward that end are always appreciated. Feel free to contact me at (573) 751-2978 or e-mail me at Warren. Wood@psc.mo.gov with any comments. We look forward to your attendance and active participation at future roundtable meetings.

Attachment

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Warren Wood, Utility Operations Director, MoPSC Staff

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- 3.a Recent Major Storms in Missouri How They Impacted the Electric System Rob Land, Director of Risk Management & Training for the Association of Missouri Electric Cooperatives (AMEC)
- **3.b** What Customers Expect Prior to and Following Major Storms Christina Baker, The Office of the Public Counsel (OPC) & Mike Dandino, OPC
- 3.c The Major Elements of an Emergency Restoration Plan (ERP)
 Dave Wakeman, Manager of Distribution Operations for Ameren
- 3.d The Restoration Effort What Worked & Future "Opportunities" Martin Penning, Director of Operations for Empire & Sam McGarrah, Director of Engineering and Line Services for Empire
- 3.e Keeping All the Stakeholders in the Loop
 Jim Charrier, Training & Exercise Manager for State Emergency Management Agency (SEMA)

4. General Service Reliability

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 Mike Taylor, Energy Department Engineer for MoPSC Staff
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 Jerry Josken, Regional Power Systems Engineer for Cooper Power Systems
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- **4.d** Infrastructure Inspection Poles, Circuits & Devices Jim McBee, Sr. Distribution Planning Engineer for Aquila
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Electric Utility

Storm Outage Planning and Restoration & General Service Reliability

June 1, 2007 - 9:30 to 4:00

Governor Office Bldg., 4th Floor Ballroom, 200 Madison Street, Jefferson City, MO

9:00	Registration	Opens

9:30 Introductions & Opening Remarks

Warren Wood, Utility Operations Director, MoPSC Staff Mark Hughes, Advisor to Chairman Jeff Davis, MoPSC

Storm Outage Planning and Restoration

10:00 Recent Major Storms in Missouri – How They Impacted the Electric System

Rob Land, Director of Risk Management & Training for the Association of Missouri Electric Cooperatives (AMEC)

10:25 What Customers Expect Prior to and Following Major Storms

Christina Baker, The Office of the Public Counsel (OPC) & Mike Dandino, OPC

10:50 The Major Elements of an Emergency Restoration Plan (ERP)

Dave Wakeman, Manager of Distribution Operations for Ameren

11:15 The Restoration Effort – What Worked & Future "Opportunities"

Martin Penning, Director of Operations for Empire & Sam McGarrah, Director of Engineering and Line Services for Empire

11:40 Lunch on Your Own

1:00 Keeping All the Stakeholders in the Loop

Jim Charrier, Training & Exercise Manager for State Emergency Management Agency (SEMA)

1:25 Open Discussion/Question Period

1:45 Break

General Service Reliability

2:00 What is General Service Reliability & How is it Measured?

Mike Taylor, Energy Department Engineer for MoPSC Staff

2:25 Reclosers, Tap Fuses, and Sectionalizing Devices

Jerry Josken, Regional Power Systems Engineer for Cooper Power Systems

2:50 Vegetation Management Programs – Structures & Objectives

Jeff Wolf, Director of Resource Management for Kansas City Power & Light (KCP&L)

3:15 Infrastructure Inspection – Poles, Circuits & Devices

Jim McBee, Sr. Distribution Planning Engineer for Aquila

3:40 Open Discussion/Question Period

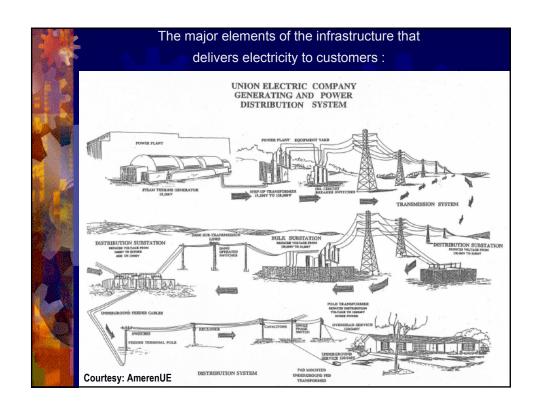
4:00 Adjourn



- Welcome to this Missouri Public Service Commission Roundtable on Electric Utility Storm Outage Planning and Restoration & General Service Reliability
- This promises to be a very interesting exchange of information and opinions.

- A compendium with all of today's presentations will be posted to our internet site within two weeks @
 http://www.psc.mo.gov/publications.asp under the "electric" category.
- If you would like to be added to our roundtable distribution list, please make sure you sign the attendance sheet at the back of the room and give your email address.

- If you would like to receive a certificate of attendance for today's roundtable, please provide me with a business card or your name and mailing address and clearly note that you wish to receive a certificate of attendance.
- If you wish to receive CLE credit please make sure to complete the CLE attendance sheet and evaluation form.











- Infrastructure in this region is designed for 70 mph sustained winds or about ½" of ice. This wind load design criteria assumes about a 1 in 50 year recurrence interval.
- Downburst and microburst can result in wind loads in excess of design criteria and cause a lot of damage to trees – on and off the easement.
- As ice accumulates its impact on infrastructure rapidly increases.
 - 1" of ice weighs ~ 4 times ½" of ice
 - 1 ½" of ice weighs ~ 9 times ½" of ice
 - 2" of ice weighs ~ 16 times ½" of ice
 - Trees are not designed to any particular ice load.



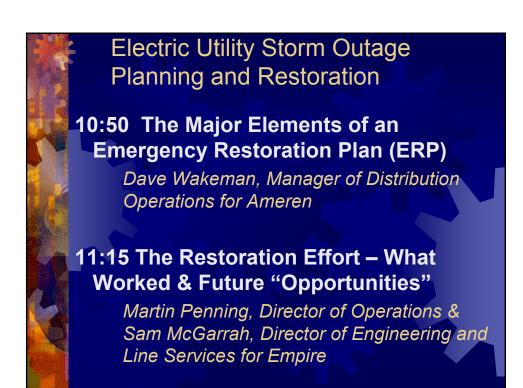
Electric Utility Storm Outage Planning and Restoration

10:00 Recent Major Storms in Missouri – How They Impacted the Electric System

Rob Land, Director of Risk Management & Training for the Association of Missouri Electric Cooperatives (AMEC)

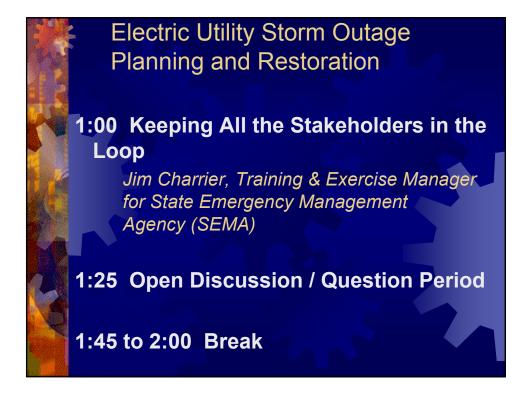
10:25 What Customers Expect Prior to and Following Major Storms

Christina Baker & Mike Dandino, The Office of the Public Counsel (OPC)











2:00 What is General Service Reliability & How is it Measured?

Mike Taylor, Energy Department Engineer, MoPSC

2:25 Reclosers, Tap Fuses and Sectionalizing Devices

Jerry Josken, Regional Power Systems Engineer for Cooper Power Systems

Electric Utility General Service Reliability

2:50 Vegetation Management Programs

Structures & Objectives

Jeff Wolf, Director of Resource Management for Kansas City Power & Light (KCP&L)

3:15 Infrastructure Inspection – Poles, Circuits & Devices

Jim McBee, Sr. Distribution Planning Engineer for Aquila



3:40 Open Discussion / Question Period

4:00 Adjourn

Have a safe trip home and a great weekend.

3.a

RECENT MAJOR STORMS IN MISSOURI

How They Impacted the Electric System

Rob Land, Director
Risk Management & Training Department
Association of Missouri Electric Cooperatives





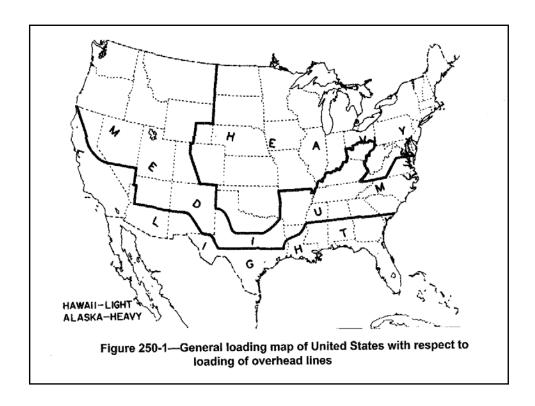








National Electric Safety Code (NESC) requires that electric lines are designed to withstand up to ½" of ice — heavy standard



System Impacts

Stretched/damaged conductor

 One systems will be replacing 59 miles of three phase line.

Whiplash effect





System Impacts (Cont.)

Loss of meters

 System must be built back to prestorm conditions, sometimes with less number of meters



System Impact (Cont.)

Damaged Equipment

- Transformers
- Breakers
- Regulators



System Impacts (Cont.)

Oil Spills

■ Must be cleaned up



System Impact (Cont.)

Individual consumer services

Thousands of individual services were replaced



System Impacts (Cont.)

Repairs after service is restored

- Leaning/temporary poles
- Additional ROW clearing
- Debris removal

Communications

Do you have a back-up communication system?





Shortages

Four separate ice storms in Central U.S.

Nov. 30 - Feb. 26

Shortages (Cont.)

States affected by 2007 ice storms

- Missouri 2
- Illinois 2
- Kansas
- Nebraska
- Iowa
- Oklahoma

Shortages (Cont.)

Materials

- Conductor
- Poles
- Crossarms
- Splices

Mutual Aid Assistance

Over 2660 total employees

- 1716 Mutual aid employees
 - Kansas
 - Iowa
 - Illinois
 - Kentucky
 - Tennessee
 - Mississippi
 - Arkansas

Specialized Equipment

- Track Vehicles
- Skidster



Questions?

3.b



What Customers Expect Prior to and Following Major Storms

Mike Dandino, Deputy Public Counsel

and

Christina Baker, PE, Assistant Public Counsel



Customer Satisfaction

- Satisfaction has lowered in past year
 - ☐ Ameren summer storms/ice storm public comments reflect expectations and indicate failure meeting them
 - ☐ American Customer Satisfaction Index



Primary Expectation of Customers

■ Reliable-Safe-Reasonably Priced Electric



Reliability

Planning

- Design for known conditions in Missouri
 - □ Tornados/heavy winds
 - □ Ice storms
 - \square Earthquakes



Planning

- Financial planning
 - □ Engage in efficiency monitoring



Reliability

Planning

- Long-range planning for upgrades
 - □ Value-based planning
- Embracing new technology



Staffing

- Customer support centers
 - □ Responsive to customer's needs
 - □ Assistance for customer's locality
 - □ Timeliness of receiving support



Reliability

Staffing

- Customer information centers
 - □ Accurate restoration times
 - □ Restoration progress
 - □ Contact information



Staffing

- Getting work done in the customer's area
 - □ Maintenance crews
 - □ Tree trimming crews
 - □ Emergency crews



Reliability

Maintenance

- Clear statement of who is responsible for what
 - □ What is customer's responsibility
- Schedule for maintenance determined
 - □ Schedule must be adhered to so catch-up not necessary



Maintenance

- Repair based on worst performance
 - □ If it is broken...fix it
- Band-aid vs. replacement
 - □ Which one costs the ratepayer more?



Safety

Effect of loss of electrical service on safety

- Health issues
 - □ Availability of heat/AC
 - □ Medical support equipment
 - □ Traffic light outages
 - □ 911 Availability



Safety

Effect of loss of electrical service on safety

- Other Utility Services
 - □ Water supply
 - □ Wastewater processing
 - □ Telephone / Cell phone



Reasonably Priced

What customers are willing to pay

- Customers willing to pay more if perceive they are getting more
- Believe they should get what they pay for
- Customers becoming well informed about costs, wages and bonuses



Something to Remember

Everything a utility does as it responds to an emergency has a public relations component to it...*

*Although There's No Such Thing As An Average Disaster, Common Themes And Practices
Characterize 10 Utilities' Exceptional Responses, Peter Jump, Electric Perspectives, Jul/Aug 1999



Bottom Line

Customers can forgive a lot if:

- Feel utility is working for them
- Feel like they are important
- Utilities realize they cannot be a utility without customers
- Problems occur due to something truly unexpected and beyond utility's control

3.c



Ameren Electric Emergency Restoration Plan

Dave Wakeman





Plan Content

- Overview
- Emergency Operations Center
- Individual Job Duties/Responsibilities
- · Damage Assessment
- Restoration Update Conference Calls
- Extensive Damage Recovery
- Division Electric Emergency Restoration Plans
- · Division Supply List
- Logistics
- Sending/Receiving Crews with Ameren System
- Handling Outside Crews
- Mutual Assistance to Other Utilities
- · Technology
- · Contingency Planning for Loss of Critical Systems and Facilities



Emergency Operations Center

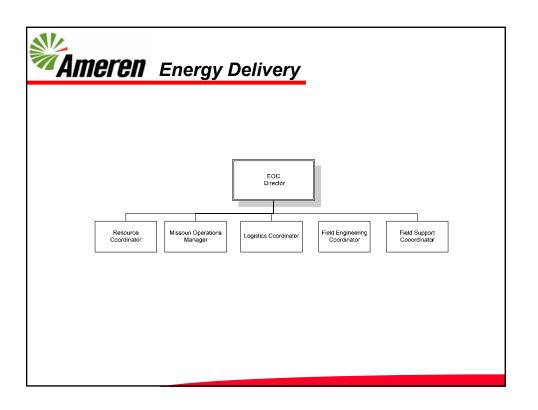
- EOC Activation
- Storm Levels
- EOC/Division Responsibilities
- EOC Operations
- Resource Procurement/Release
- Restoration Update Conference Call
- Storm Critique

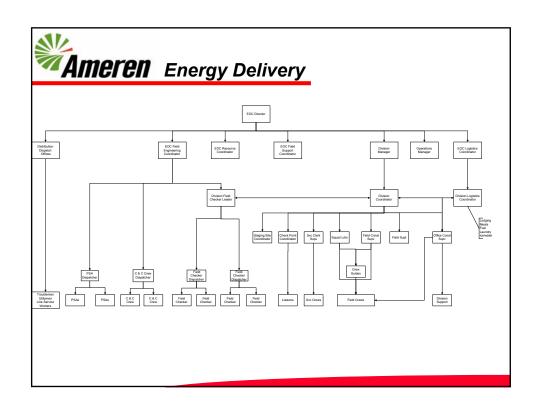


Ameren Energy Delivery

Individual Job Duties/Responsibilities

- EOC Personnel
- Distribution Dispatch Offices
- Division Storm Center
- Construction Field Jobs
- Service Crew Work
- Damage Assessment Roles
- Division Support







Damage Assessment

- Information Review
- Initial Field Damage Assessment (High Level)
- Detailed Damage Assessment
- Heavy Localized Damage Assessment



Ameren Energy Delivery

Restoration Update Conference Calls

- Call timing
- Call set up
- Call content
- Call documentation



Division Electric Emergency Restoration Plans

- Template SharePoint site
- Critical logistics information
- Annual Review is necessary



Division Supply List

- Items that may benefit a Division during a restoration
- Can be updated with new items
- Must have contingency plan for local offices



Logistics

- Major component of a successful plan/ restoration effort
- Must prepare for a variety of situations
- Power outages can affect your vendors
- Must build relationships/criteria before the need



Logistics





A Key to Success



Logistics - Lodging

- Lodging
 - Hotels
 - Dorms
 - Gyms/ Large Facilities
 - Tents
- Number of facilities can be large
- Contracts are a huge benefit



Logistics – Meals

- Breakfast
- Lunch
 - Box Lunches
 - Snacks
 - Supplemental deliveries
- Dinner
 - Buffet
 - Restaurants



Logistics - Miscellaneous

- Parking
- Busing
- Laundry
- Ice
- Water/Sports drinks
- Security
- ... (the thing you haven't thought of yet)

Ameren Energy Delivery







Ameren Energy Delivery





Staging Sites

- Selected sites and Contracts upfront
- Sample layouts for sites
- Must staff sites
- Storm Trailers and Mobile Command Center



















Ameren Energy Delivery





Handling Resources

- Sending Internal Resources
- Receiving Internal Resources
- Receiving Outside Resources
- Sending resources off property



Sending/Receiving Crews within Ameren System

- Sending Crews to Assist
 - Supervisors, Superintendents, Crew Dispatchers, Equipment
- Receiving Crews to Assist
 - Staging Sites, Material Trailers



Handling Outside Crews

- Checkpoints
- Checkpoint Coordinator
- Ameren Liaison
- Safety Coordinator
- Squad Leaders
- Crew Guides



Mutual Assistance to other Utilities

- Handled By Operations Managers
- Discussions with EOC
- Typically not supported by EOC



Technology

- Dispatch/EOC phones
 - es
- Cell phones

MappingSCADA

Voice Radios

- Weather tools
- Consoles/Truck/
 Portables
- Web pages
- •Contingency planning for loss of critical systems and facilities



Resources on Demand

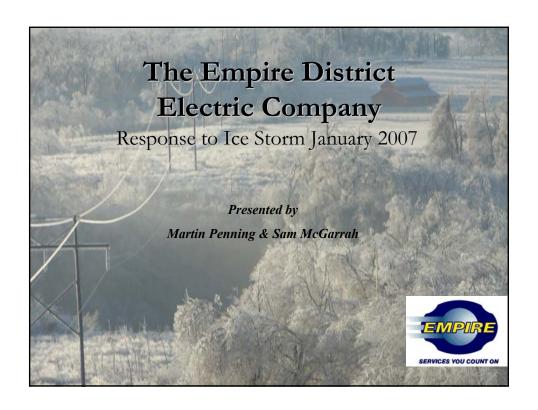
- System to track personnel and equipment
- Used to manage resources during storm restoration
- Information is kept to the individual level
- Web based for view throughout the company
- Tracks history and documents movements

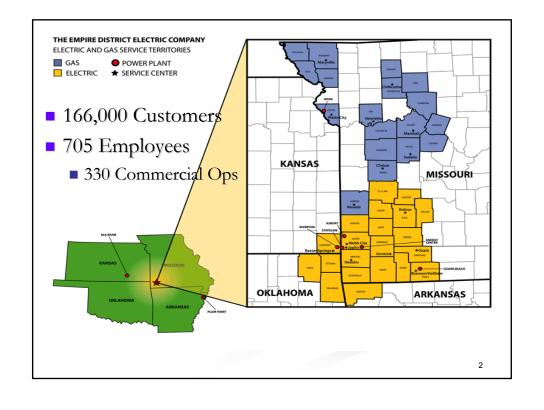


Storm Plans

• Questions or comments

3.d







Overview of Storm Impact

- Storm was predicted about several days in advance.
- Three "waves" of storms:
 - Friday, January 12th
 - Saturday, January 13th (36,000 customers out)
 - Sunday, January 14th (85,000 customers out 52% of total customers)

3



How Much Ice?

- Three to four times the amount we would consider a serious ice storm.
- The following pictures will give you an idea of the magnitude of the ice.









Variation Across EDE System

West Side

- Ice accumulation of 3-4 inches on the roads.
 - Difficulty maneuvering vehicles
 - Difficulty walking and working on the ground (1 collarbone was broken while walking to hotel)

East Side

- More ice on wires and trees.
 - Increased galloping of conductors
 - Damage continued to accumulate long after the rain stopped.



How Much Damage?

1,040 Poles

1,100 Cross Arms

302 Transformers

118 Miles of Conductor

Cost - \$29M

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Restoration What Worked?

- Planning
- Communication
- Coordination
- Flexibility
- Manpower
- Materials
- Tools

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Planning/Communication

Early weather predictions allowed us to:

- Make early inquiries concerning outside line and tree contractors (tree trimmers were scheduled on Saturday)
- Alerted selected EDE Commercial Operations personnel
- Notified materials suppliers and ordered selected materials

Communications during the storm

- Regularly scheduled conference calls among EDE managers
- Frequent unscheduled calls between managers

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Coordination

Transmission restoration was centrally coordinated. (Damage assessment, tree trimming and reconstruction.)

Number of additional personnel secured was coordinated with logistic capabilities and available material supply in mind.



Flexible Plan

- Large storms require an "adapt and overcome" mentality
- EDE personnel respond to the need as required (never "not in my job description")

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Manpower

Adequate numbers of personnel:

- 400 EDE employees
- 1,565 Contractors
 - 860+ Linemen
 - 700+ Tree Trimmers
- Total of nearly 2,000 personnel

Regular hours

Crews were placed on a regular schedule when we knew this was going to be a "long one"



Materials

Entered a supply chain alliance with Stuart Irby Company late '06

- Irby secured and began stocking a warehouse on EDE's system late fall
- Irby flew in support personnel to assist throughout the storm
- They were excellent and as a result we had very few material problems

Other suppliers also did an outstanding job

 Hubbell Power Systems in Centralia, Missouri made themselves available 24x7

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Tools

Outage Management System

- Provided for an efficient means to troubleshoot and dispatch crews
- Saved days of restoration time

Mapping System

- Printed circuit maps in advance for 3 areas
- Very helpful to contractors

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Logistics

Food

 Many restaurants opened their doors and worked through the night preparing food (hot food and brown bags)

Housing

Joplin and Branson hotels/motels were extremely accommodating to our needs

Transportation

 Tour busses out of Branson were used to bus contractors to/from staging areas to Branson hotels

Laundry

Area laundries assisted to clean soiled clothing

Fuel

 Tankers delivered fuel through the night to parked vehicles (in areas where fueling locations were scarce)

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Restoration Areas for Improvement

System Damage Assessment

- Transmission system damage assessment to be done sooner
- Pre-arrange to be done ASAP (weather dependent)

Communication

- General
 - Do a better job informing all customers, cities and emergency agencies concerning restoration status (was improved throughout the storm)
- A website is being developed
- Call Center
 - Considering a "home agent" approach to large events
 - Allows additional call center representatives to respond quickly even when roads are inaccessible (must have internet access)



Restoration Areas for Improvement

Materials

- Make even better use of Stuart Irby Company (alliance was in its infancy)
- Eliminate duplication/confusion between EDE stores personnel (done)

Tools

- Outage Management System
 - Extreme call volumes caused our Interactive Voice Response (IVR) system to fail (settings have been changed)
 - Extreme situation overwhelmed our ability to "close out" outages in a timely manner (trained manpower and hardware)
 - Additional "reconnaissance" personnel to look for blown fuses, tripped reclosers and other problems would have allowed for manual tagging in the OMS
- Pre-Printed Circuit Maps
 - We needed more paper circuit maps for the contractors

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Restoration Areas for Improvement

Logistics

- Very large numbers of contract employees made it difficult to keep up with them
- Make advance notification and contractual agreements with restaurants, hotels, laundries, etc
- Considering a contract with a professional logistics company
- Review adequacy of EDE backup generators
- Review backup power plans for communications facilities



3.e





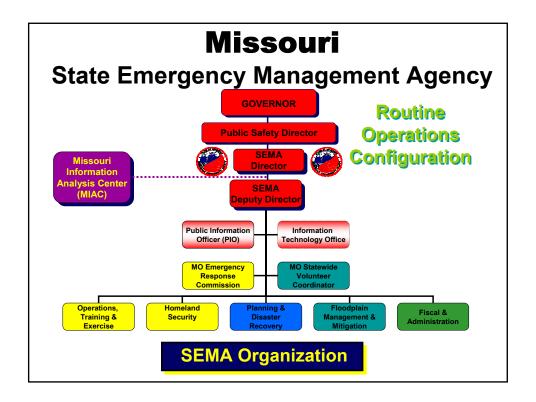


Ike Skelton Training Site

(Missouri State Emergency Management Agency) (SEMA Operations Center - SEOC)

SEMA Mission Statement RSMo Chapter 44.020

- The State Emergency Management Agency is created for "assisting in [the] coordination of national, state and local activities related to...response, recovery, planning and mitigation."
- "This agency shall also serve as the statewide coordinator for...the National Flood Insurance Program."



Missouri

State Emergency Management Agency Major State Emergency Program Participants

- Governor's Office
- Department of Transportation
- Department of Health & Senior Svcs
- Department of Natural Resources
- Department of Labor
- Department of Corrections
- Department of Agriculture
- Office of Administration
- Elementary & Secondary Education

- MONG
- Department of Public Safety
- Department of Mental Health
- Department of Economic Development
- Department of Revenue
- Department of Insurance
- Department of Conservation
- Department of Social Services
- Higher Education

SEMA Emergency Management Programs

- Emergency Management Performance Grant
- Homeland Security Grants
- Nuclear REP (Callaway & Cooper Nuclear Plants)
- Mitigation & Floodplain Management Programs
- Emergency Management Training & Exercises
- Response & Recovery Programs
- Statewide Volunteer Coordinator & Volunteer Programs
- Missouri Emergency Response Commission
- Seismic Safety Commission
- 911 Advisory Committee

Disaster Declarations

1993 - 2007

(as of May 10, 2007

Event	Federal	State Only
Flooding	6	3
Storms/Tornadoes	10	2
Ice Storm	3	1
Fire	1	1
Dam Failure	0	1
Hurricane Evacuees	s 1	0
SBA	5	0
TOTALS	26	8
Total costs for 26 declared of	lisasters is	\$900 M

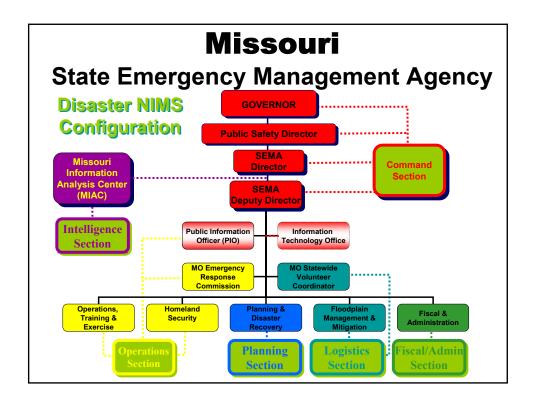
2006/07 DisasterEvents

Date	Disaster
03/16/2006	DR-1631
04/05/2006	DR-1635
07/19/2006	DR-1667
09/22/2006	State Only
11/30/2006	DR-1673
01/12/2007	DR-1676
	03/16/2006 04/05/2006 07/19/2006 09/22/2006 11/30/2006

Missouri currently has 10 open disasters

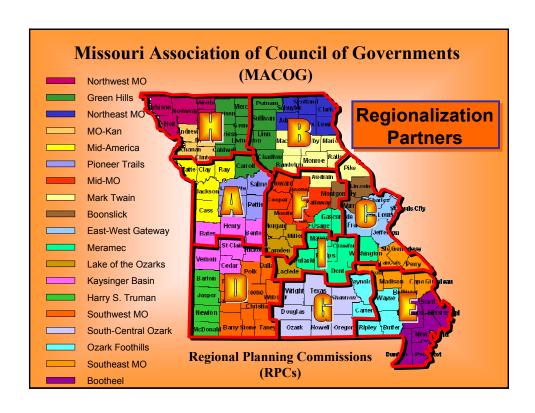


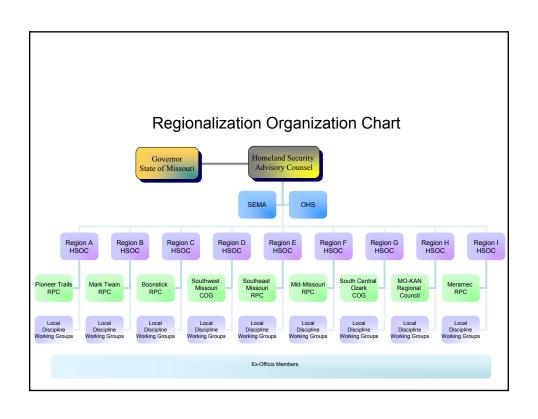


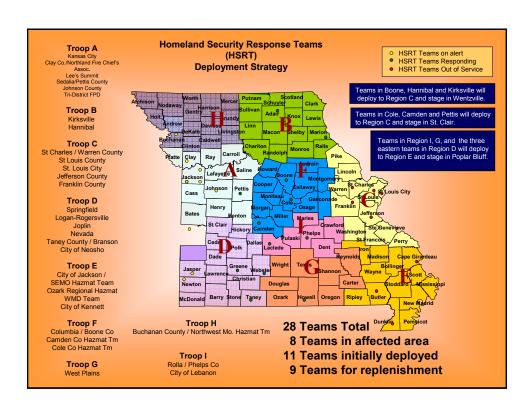


SEMA's 9 Area Coordinators

- · Nine Regions Statewide local interface
- Liaison, advise & train local officials
- Help develop local emergency plans
- Evaluate & advise local emergency response activities
- Provide situation reports & damage assessments to SEOC
- Help develop local HAZMAT plans & support HAZMAT activities
- Support & coordinate response & recovery actions

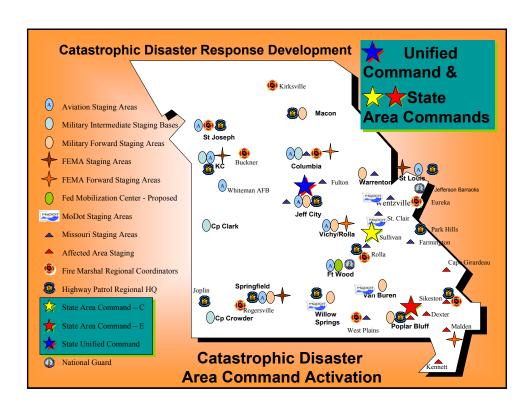






Available
National
Guard units
from Missouri
& other States
provide disaster
support.

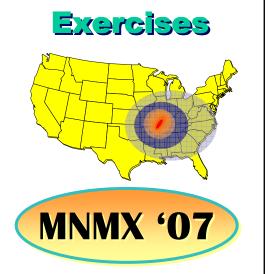






Exercise Scope

- Event Catastrophic Earthquake – M7.6 +/-
- Challenges Disaster& SONS Response
- Multi-state MO, KS, New Madrid States
- Exercise Type –Functional but Flexible
- Date/Length Week of June 18, 2007





Kitchen



Power

SEOC Life Support



Water Filtration



Bath/Shower



Air Filtration



Nuclear Power Plant Lines

Weather Radar Display



Control Room



EAS Access



State/National Warning Lines



Computer Stations



Phone Recorders



16 CHANNEL TV NETWORK TO ALL BUILDINGS IN THE COMPLEX



MULTI-MEDIA PROJECTORS 10 FT. X 10 FT. IMAGES



CLOSED CIRCUIT SEOC TELEVISION BROADCAST



HF. UHF Radios



Satellite Phones



Federal HF Radios



National Guard Radio System



Conventional & Cellular Services



Message Center

HOW CAN ELECTRIC UTILITIES HELP SEMA IN DISASTERS?

- •DURING MAJOR WIDE-SPREAD OUTAGES, INSERT LNO INTO EOC
- •KEEP POINTS OF CONTACT FOR ASSOCIATION UPDATED OFTEN
- •ASSIST WITH IDENTIFYING SPECIAL NEEDS FACILITIES FOR POWER RESTORATION EFFORTS, LIKE NURSING HOMES, ELDER CARE FACILITIES, WATER AND SEWER PLANTS
- *PARTICIPATE IN EXERCISES
- *PROVIDE EMPLOYEES BASIC NIMS TRAINING
- *PARTICIPATE IN AFTER-ACTION REVIEWS WITH LOCALS AND STATE
- *DEVELOP AND MAINTAIN GOOD WORKING RELATIONSHIPS NOW
- *LET US KNOW HOW WE CAN HELP YOU HELP YOUR CUSTOMERS
- *IT TAKES STRONG PARTNERSHIPS TO WORK DISASTER RESPONSE

"INTO EACH LIFE A LITTLE RAIN MUST FALL; LET'S US GROW TALL"



QUESTIONS, COMMENTS, FEEDBACK, COMPLAINTS?

CONTACT INFORMATION:

STEVE MOODY, OPERATIONS CHIEF
STATE EMERGENCY MANAGEMENT AGENCY

OFFICE: 5573 526 9100 24 HR. DUTY #: 573 751 2748

MEMBER CO-MO ELECTRIC COOPERATIVE SINCE 1997, OZARK BORDER ELECTRIC CO-OP SINCE 1977

4.a

What is General Service Reliability and How is it Measured?

Electric Utility Roundtable on Storm Outage Planning and Restoration & General Service Reliability

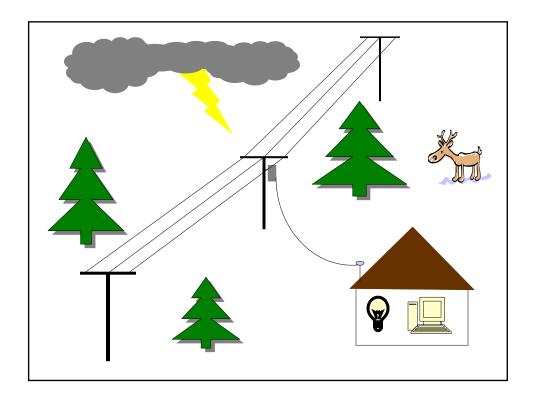
By Mike Taylor, PSC Staff Engineer Missouri Public Service Commission June 1, 2007

General Service Reliability

- General—pertaining to every member of a category
- Service—providing the use of something
- Reliability—dependability

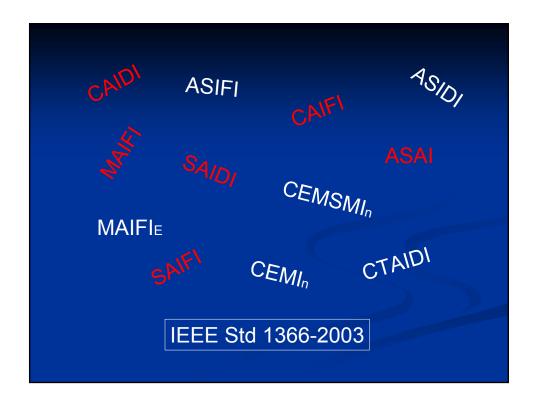
General Service Reliability

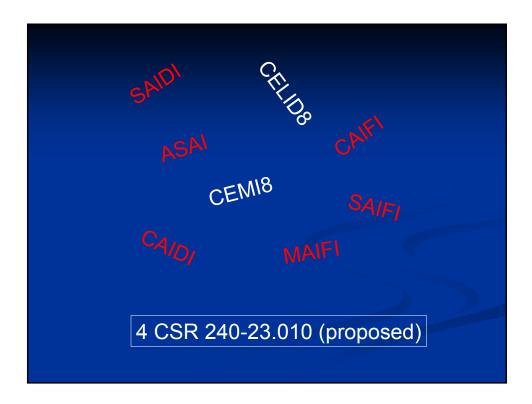
Providing the use of something (electricity) to every member of a category (customers) dependably (with minimal interruptions)



How is General Service Reliability Measured?

- IEEE Std 1366-2003 (IEEE Guide for Electric Power Distribution Reliability Indices)
- 4 CSR 240-23.010 {proposed} (Reliability Rules)
- Other definitions





System Average Interruption Frequency Index (SAIFI)

Σ Total Number of Customers Interrupted SAIFI = -----

Total Number of Customers Served

System Average Interruption Duration Index (SAIDI)

Customer Average Interruption Frequency Index (CAIFI)

CAIFI =

Total Number of Customer Interruptions

Total Number of Customers Interrupted*

^{*} The customer is counted once regardless of the number of times interrupted.

Customer Average Interruption Duration Index (CAIDI)

Average Service Availability Index (ASAI)

Momentary Average Interruption Frequency Index (MAIFI)

Customers Experiencing Long Interruption Durations 8 (CELID8)

The total number of customers that have experienced a cumulative total of more than eights hours of outages.

Customers Experiencing Multiple Interruptions 8 (CEMI8)

Total number of customers that experienced >8 sustained interruptions

Total number of customers served

CEMI8 = -----

Adjusted vs. Not Adjusted

- Allow major events to be studied separately from daily operation
- Eliminate large statistical effect of major events
- Various definitions for "major event"
- Other adjustments

Major Event Day Classification

A Major Event Day is a day in which the daily system SAIDI exceeds a threshold value $(T_{\rm MED})$

 $T_{MED} =$ threshold value for major event day

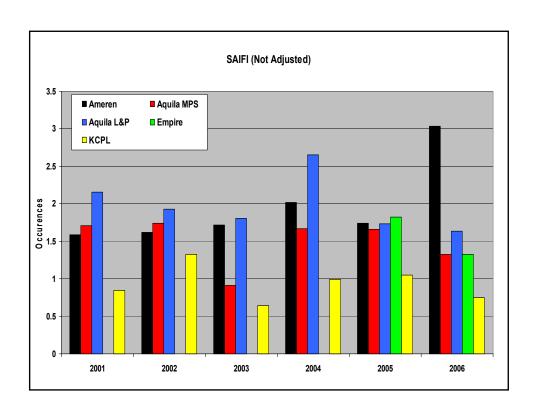
$$T_{MED} = e^{(\alpha + 2.5 \beta)}$$

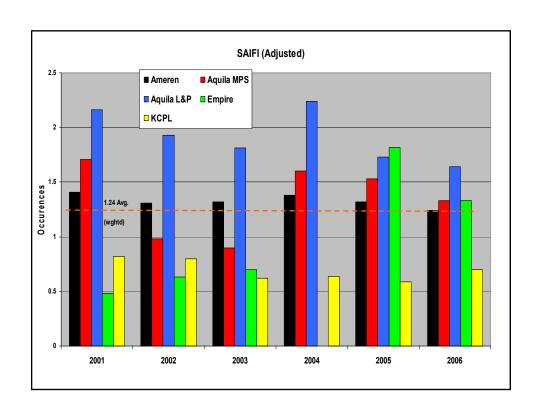
IEEE Std 1366-2003

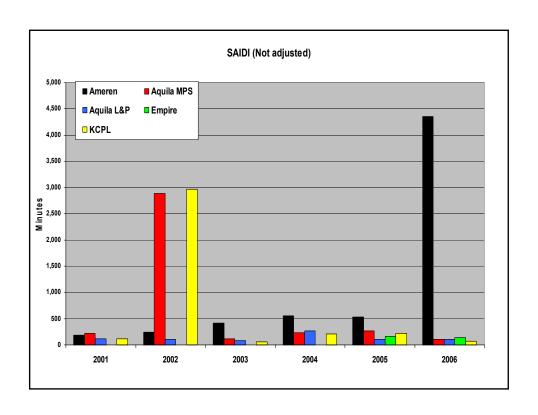
Major Event

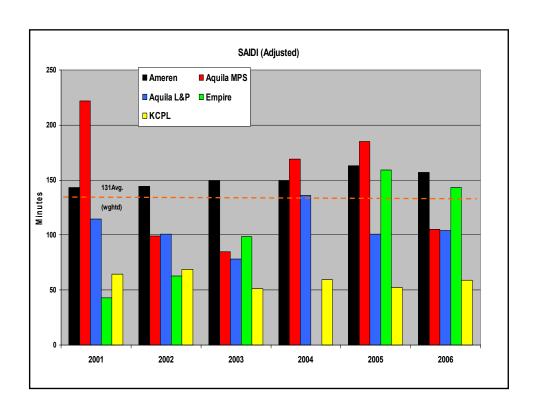
- 1. Sustained interruption; conditions beyond the control of the utility; ≥ 10% of customers
- 2. Unscheduled interruption resulting from action taken by utility (ISO, prevention, or emergency)
- 3. State of emergency or disaster declaration
- 4. Mutual aid being provided

4 CSR 240-23.010 {proposed}









Underground Distribution

- Installation and maintenance costs are higher
- Fewer interruptions from typical sources, e.g., vegetation, storms, animals (SAIFI ↓)
- Increased time to locate and correct faults (SAIDI ↑)

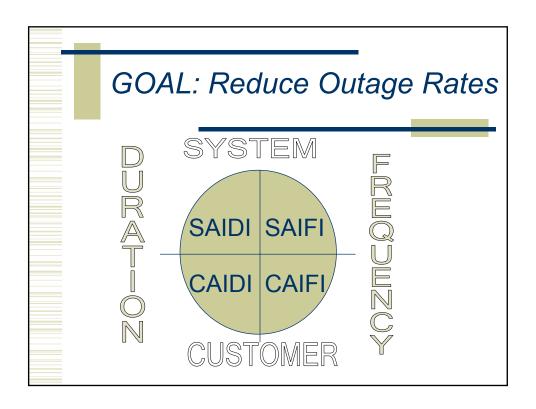
SAIDI
CAIDI = -----
$$\rightarrow$$
 SAIFI \downarrow + SAIDI \uparrow \rightarrow CAIDI $\uparrow\uparrow$ SAIFI

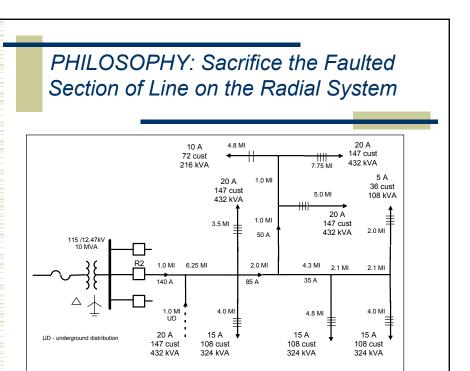
4.b

Line Sectionalizing for Improved Reliability

Missouri Public Service Commission Round Table Meeting June 1, 2007

Jerry Josken
Regional Power Systems Engineer
Greg Palmer
Sales Engineer





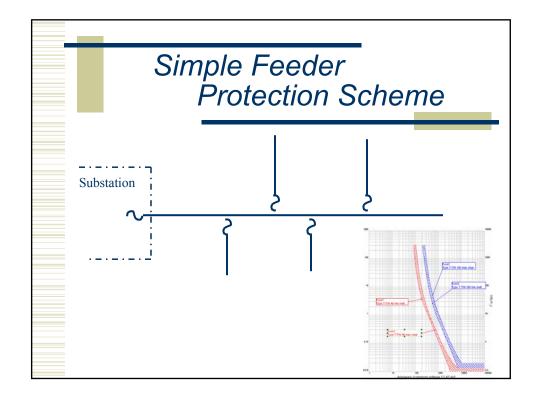
Distribution Reliability Components

- Fault Prevention
 - Vegetation Management
 - Line Construction
 - Good construction practices
 - Regular maintenance
- Fault Management
 - Line Sectionalizing
 - Fault Restoration Plan

The Fuse Cutout



- Simplest form of overcurrent protection.
- Effective for permanent faults
- Temporary fault create nuisance outage.



Causes of Temporary Faults

Wind & Trees 46%

◆ Lightning 19%

• Equipment & Wiring 11%

Miscellaneous 24%

COOPER Power Systems

One Year's Fault Experience

Fault <u>Experienced</u> 896	Successful <u>Reclosers</u> First	Percent of Total 88.7
46	Second	4.5
13	Third	1.3
<u>55</u>	Lockout	<u>5.5</u>
1010		100.0%

Basic Rules for Line Sectionalizing

- Allow a fault to be temporary
- Lockout for permanent faults
- Sectionalize the fault to the smallest possible area.



What does the Recloser do?



- Sense fault current
- Interrupt fault current
- Reclose (4 shots max.)
- Resets for temp faults
- Lockout on permanent faults
- Dual Timing (fast/slow operations)

Sectionalizers

◆Definition of a sectionalizer

A device that automatically opens the distribution circuit after sensing a count of successive fault currents greater than a preset actuating current. <u>It opens while the distribution circuit is de-energized.</u>

◆Design, construction, and testing is defined by ANSI/IEEE C37.62-1984



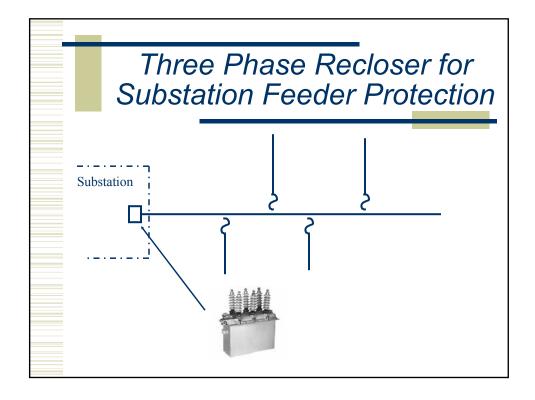
Sectionalizers





Demonstration Software





Momentary Outages

- ◆ Fast Trips may cause nuisance momentary blinks
- SCADA link can switch control profiles
 - Good Weather No Fast Trips
 - Storms Fast Trips Enabled

Mid Line Recloser Technique

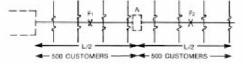


Figure 3. Calculating reliability.

With No Line Recloser:

Fault at F1: 1000 customers x 1 hr. = 1000 cust. hrs. Fault at F2: 1000 customers x 1 hr. = 1000 cust. hrs. Outage Total = 2000 cust. hrs.

OPTION TO IMPROVE SERVICE RELIABILITY

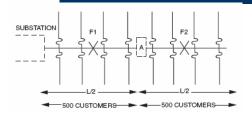
 Refer to Figure 3. Add a recloser at point A as a main line sectionalizing device to reduce outage rates caused by faults on the main feeder.

With Recloser At A:

Fault at F1: 1000 customers x 1 hr. = 1000 cust. hrs. Fault at F2: 500 customers x 1 hr. = 500 cust. hrs. Outage Total = 1500 cust. hrs.

Outage rate with line recloser equals 1500/2000 or 75% of rate without line recloser; or: 500/2000 = 25% reduction in outage

Mid Line Recloser Technique



Without Midline Recloser

Each outage = 1 hour in length (time required to locate fault and restore service).

With No Line Recloser:

Fault at F1: 1000 customers x 1 hr. = 1000 cust. hrs. Fault at F2: 1000 customers x 1 hr. = 1000 cust. hrs. Outage Total = 2000 cust. hrs.

Option to Improve Service Reliability

Adding a recloser at point A, shown in Figure 3, as a main-line-sectionalizing device will reduce outage rates caused by faults on the main feeder.

With Recloser at A:

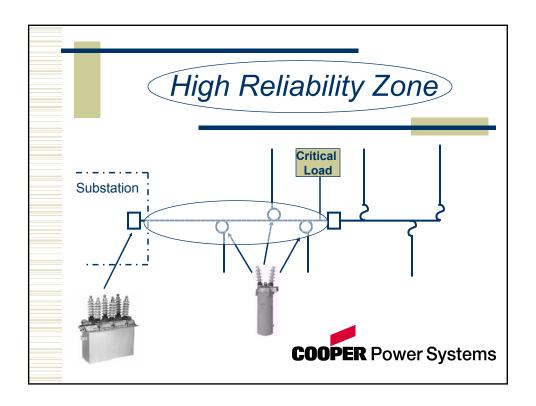
Fault at F1: 1000 customers x 1 hr. = 1000 cust. hrs. Fault at F2: 500 customers x 1 hr. = 500 cust. hrs. Outage Total = 1500 customer hours

Outage rate with line recloser equals 1500/2000 or 75% of rate without line recloser; or: 500/2000 = 25% reduction in outage rate.

Create High Reliability Zones

- Emphasize reliability near substation
 - * Mid Line Recloser
 - * Replace Fused Taps with Single Phase Recloser
 - * Activate Substation Recloser Sequence Coordination Feature

COOPER Power Systems



Single vs. Three Phase Sectionalizing

Single phase Advantage

 2/3 More Reliableonly one ph out

Three Phase Advantages

- Ground Fault Sensing
- Three phase trip and lockout

Single phase Disadvantages

- No Ground Fault Sensing
- Single Phasing of 3 ph customers

Three Phase Disadvantages

* Less Reliable - ph to grd fault LO all 3 pha

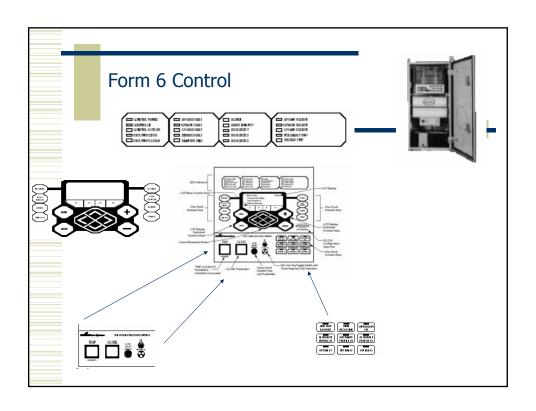
The Answer is Triple/Single Reclosers

- Three modes of operation
 - * 1 Phase Trip & 1 Phase L.O.
 - * 3 Phase Trip & 3 Phase L.O.
 - * 1 Phase Trip & 3 Phase L.O.



All three Phases trip for Ground Trip.

COOPER Power Systems



Questions?????



Contact Information

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4.c

Vegetation Management Programs Structures and Objectives

Electric Utility Roundtable Jefferson City, MO June 1, 2007

Jeff Wolf
Director Resource Management
Kansas City Power & Light Co.

Presentation Overview



- KCP&L System Overview
- Contracting Philosophy and Performance Management
- Program Strategies, Specifications, and Guidelines
- Implementation of Best Practices
- Customer Satisfaction and Community Programs

KCP&L System Profile



- Distribution: ~ 8,500 miles of overhead 12kV & 35kV lines
- Transmission
 - 69KV: ~75 miles
 - 161KV: ~1,000 miles
 - ▶ 345KV: ~300 miles
- 65% of the metro tree workload is inaccessible to bucket trucks (industry average 27%)
- Tree density
 - METRO
 - 115 trees per mile
 - 4,000 square feet of brush per mile
 - RURAL
 - 35 trees per mile
 - 2,700 square feet of brush per mile
 - Industry average ~80 trees per mile
 - Missouri utility average ~100 trees/mile

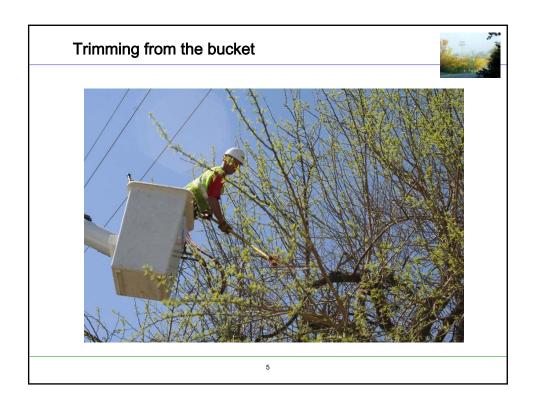


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Accessible: 2-man crew, can drive to and trim with bucket truck









Inaccessible: 3 man crew, must carry equipment to back yard......



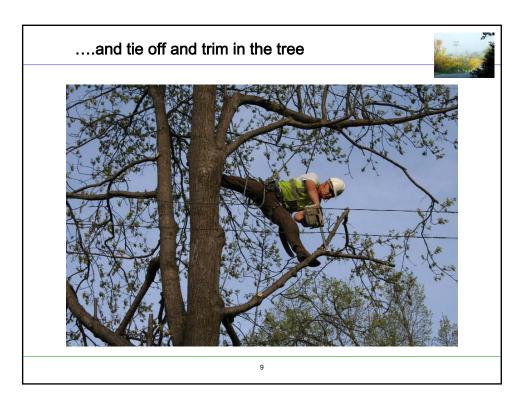


7

.....manually climb the trees......









Bottom line - 30 to 40% more time to manually trim





11

Proactive contractor management improves efficiency and decreases cost



- KCP&L contracts with a vegetation management specialist, Environmental Consultants, Inc. (ECI) to manage the program
 - Overall line clearance strategy
 - On-site program supervision, administration, and record-keeping
 - Staffed with degreed foresters and/or ISA Certified Arborists
 - Tree-trimming contractor scheduling and contract administration
- KCP&L uses three line clearance contractors to trim trees
 - Keeps costs in check by using multiple contractors to ensure competition
 - Use performance-based contracting and evaluate performance regularly
 - Contractors are provided comprehensive specifications with species-specific clearance guidelines
- Vendor incentives are aligned with KCP&L service objectives to better manage their performance
 - If program costs are under budget, savings are shared between KCP&L and ECI, assuming:
 - Reliability is at or above target
 - Trimming is on schedule
 - Tree trimming contractors have incentives for productivity

Our program is based on clearly defined strategies, specifications, and guidelines



Systematic preventive maintenance focused on maintaining high reliability while controlling costs

- Distribution long-term preventive maintenance strategy based on outage risk and customer impact
 - ▶ 2-year backbone patrol & selective maintenance schedule
 - 4-year Metro backbone schedule
- Transmission
 - Annual patrols/inspections and selective maintenance
 - 2-year urban trimming cycle
 - 3-year rural trimming cycle
- Reliability-based trimming means that work is planned based on risk and importance of specific lines, rather than using the same cycle for trees on all lines
 - Worst-performing circuits and laterals incorporated into scheduling criteria
 - Proactive and preventive scheduling, rather than reactive maintenance
 - Prescriptive work selection in advance of tree trimming crew assignments

13

Prescriptive work selection means pre-planning each tree that will be maintained......





....using a hand-held device to capture tree-specific data

Trees are identified by species and growth rates..... Species Growth Rate Ailanthus (Tree of Heaven) Ash (all species) S Baldcypress Birch (all species) Box-elder Catalpa Cherry, black Coffeetree, Kentucky Cottonwood (and all other poplars) Crabapple (all varieties) Elm (all species) Fir (all species) Ginkgo Golden Rain Tree Hackberry Hawthorn (all species) Hemlock (all species) Hickory (all species, including Pecan) Hophornbeam Honeylocust F Linden (all species, including Basswoods) F Locust, black

...then trimmed to meet program clearance guidelines



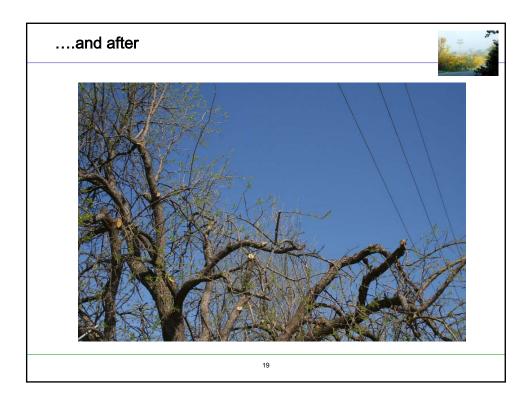
Clearance Guidelines (in feet)

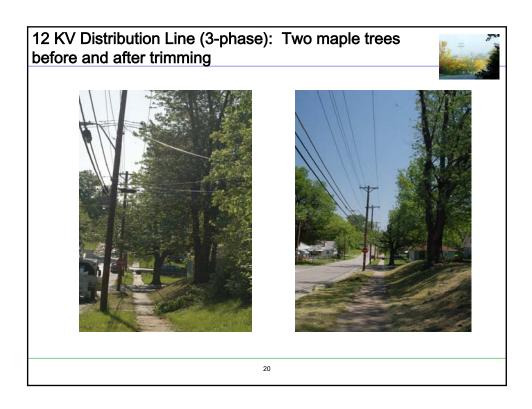
Clearance from trees	Rate of Growth	Primary Voltage (2- 25 KV)	34 KV	69 KV	161 KV	345 KV
SIDE	Slow	8	10	10	25	35
	Fast	12	15	10	25	35
OVER	Slow	(a)	None	None	None	None
	Fast	(a)	None	None	None	None
UNDER	Slow Fast	6 8	10 12	10 10	15 15	20 20

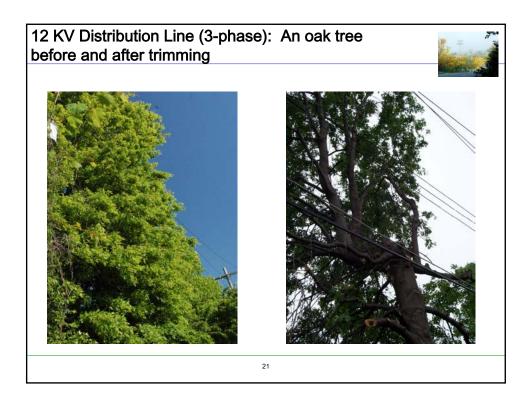
- (a) Remove all hazardous overhang, and all overhang within 15 feet of the conductors that could contact them if weakened or broken. Remove all overhang on 3-phase lines
- (b) Special clearances may be needed at times because of field conditions.

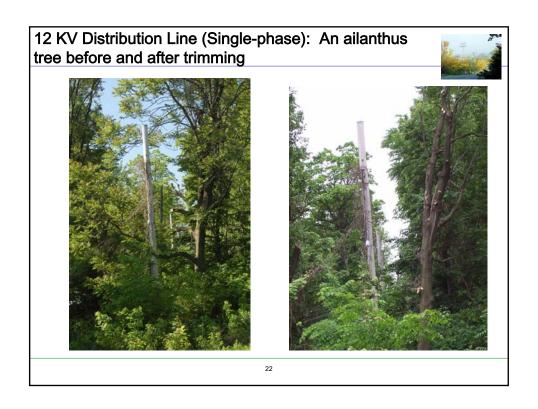
17

12 KV Distribution Line (3-phase): A hedge tree before trimming....









Contractor safety is a critical element of the program



- All contractors conduct accident investigations and perform root cause analysis on OSHA recordables
- Formal results from tree contractor are shared with ECI who creates a safety message for the other contractor
- Each will schedule appropriate training to reduce chances of repetitive occurrence
- KCP&L and ECI receive monthly OSHA reports from tree contractor
- Standard daily tailgate sessions are performed in the field
- Every VM meeting begins with a safety topic

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Use of industry best-practices is another key to our program



- Strategic plan built specifically for the vegetation management program, addressing both long and short-term goals
- Workload data for budget forecasting, allocation of crew resources and development of management tactics
- Staff consisting of degreed foresters and/or ISA Certified Arborists
- Appropriate maintenance cycle based on tree re-growth rates, clearance and reliability metrics
- Prescriptive work selection in advance of crews
- Clearance guidelines established
- Tree selectivity based on individual tree outage risk
- Tree removal criteria established
- Initiated foliar and cut stump herbicide program
- Brush control techniques varied and appropriate to conditions
- Mechanical Equipment (Jarraff & Mowers)
- Proper pruning techniques implemented (ANSI A-300)





Specialized equipment – brush mower





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Herbicide application





Herbicide application





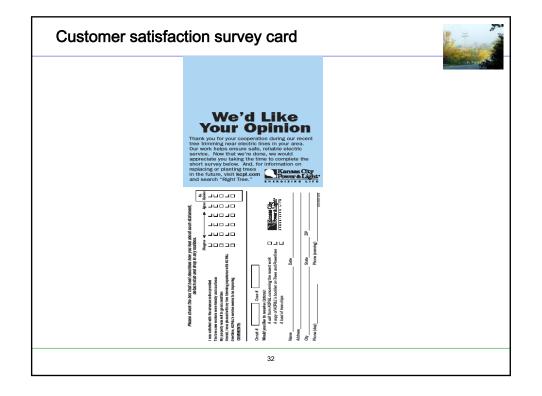
29

We focus on maintaining customer satisfaction as we complete our vegetation management work



- Customers notified in advance of tree maintenance
- Follow-up communication to answer questions and resolve problems before crews arrive
- Written permission for all removals over 4" in diameter
- Customer satisfaction surveys average over 90% satisfaction with line clearance tree maintenance
- Vegetation Management representatives provide plant pest & disease diagnosis and solution to homeowners
- Tree replacement program on valued landscape trees
- Customer Assisted Removal for off cycle trees





We also have a strong community focus as part of our vegetation management program



- "Tree Line USA" recognition since 2003
- Development of an Utility Arboretum in Shawnee, KS
- Issued a new and more comprehensive "The Right Tree in the Right Place" booklet in March 2007
- Community tree plantings Arbor Day and Earth Day plus other events in tandem with local agencies such as Heartland Tree Alliance, MO Dept of Conservation and KS Forest Service
- Distribution of wood chips
- Working with KCPL stakeholders to develop a tree grow-out farm
- Tree Replacement Program
 - About 10% of all trees addressed by the VM program each year are removed.
 - The vast majority of these trees are not of landscape quality (homeowner planted), but were propagated naturally.
 - KCP&L's tree replacement program secures 'hard-to-get' removals of landscaped trees.
 - Tree replacement vouchers for local nurseries up to \$250

33

Yes, sometimes tree trimmers are even appreciated!







QUESTIONS?

4.d

INFRASTRUCTURE INSPECTION

Poles, Circuits & Devices

Aquila Inc. NYSE: ILA www.aquila.com James J. McBee, P.E. Sr. Planning Engineer 819-737-7170 Jim.McBee@aquila.com



System Components

7700 miles of OH line
2600 miles of UG line
200,000 Poles
600 capacitor banks
1000 reclosers
650 regulators
70,000 transformer installations
10,000 switches

Distribution Patrol

- Patrol all components of the distribution system both overhead & underground on a 5 year cycle
- Visual Inspection
- Patrols at parks and Schools conducted annually
- · Files of deficiencies found maintained
- Repairs of deficiencies made are documented and maintained in the files

Aquila

3

DISTRIBUTION PATROL REPORT

Substation:	Feeder:	Week	Ending Date:	
No Obvious Problem	ns Found	Inspec	ctor (Initials):	
Locatio	n Code	Comment	Activity/ J.O.	Date Correcte
			- 4	
	_			

Aquila

DISTRIBUTION INSPECTION CHECKLIST CODES

- 1. Poles
 A. Broken or Severely Rotted
 B. Leaning Severely

Crossarms A. Crossarms or Braces Broken

Equipment / Other A. Transformer, Capacitor or Other Equipment Leaking Oil B. Arrester Blown

 Conductor Clearance (see Guidelines below)
 A. Low Clearance from Ground □ B. Too Close to Building, Sign, other Structure $\hfill\Box$

Guys & Anchors A. Loose or Damaged B. Guy Insulator Height

- Conductor Damage
 A. Wire Frayed, Burned Marks or Other Damage
 B. Insulator Damaged or Broken
 C. Floater

Underground Cable
 A. Cable Exposed
 B. Conduit Broken

- | UNDERGROUND | 8. Underground Equipment | 8. Underground Equipment | 8. Local | 8. A. C. Siding of Pad | 9. Leaking oil | 9. Secondary Pedestals, missing or broken lid

□ CO	NDUCTOR GRO	UND CLEA	RANCE LISTED
Primary	-	If less than	19 feet
Secondary		If less than	17 feet
Services		If less than	16 feet over road or drive
Services		If less than	9.5 feet across yard

☐ Structure Clearance	Clearance	0-600 Volt Triplex/Quadruple	Open Supply 0-750 Volt	Line Conductor Over 750V-22kV
Over/Under Roofs, not	Horiz	4.5 ft	5.5	7.5
Accessible to Pedestrians	Vert.	3.0	10.5	12.5
Over/Under Roof, Accessible to Pedestrians/Vehicle Traffic		10.5	11.5	13.5
Signs, Chimneys, Antennas, Tanks, Other Structures	Horiz. Vert.	3.0 3.0	5.5 6.0	7.5 8.0
Swimming Pools	Vert.	22.0	22.0	25.0

Aquila

Capacitors



Inspected 3 times annually to ensure proper operation

Overhead Conductors

Reviewed for replacement when more than 2 failures/1000' have occurred



Aquila

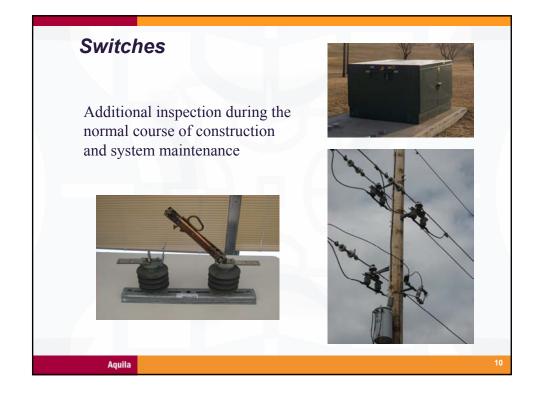
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Underground Conductors

- Terminations inspected during distribution Patrol
- Replacement Methodology:
 - Section 300' or less Replace after second fault
 - Cable Loops more than 4 failures in the loop and the entire loop averages more than 2 failure per 1000'
 - Replace elbows when replacing cable
- Currently evaluating cable injection as an alternative to cable replacement

Aquila





Reclosers

Monthly – each installation is visually inspected & counter reading recorded



Aquila

11

Regulators



Visual inspection is performed each month

Counter reading, drag hand position and current state are recorded

Aquila

			LINE			GE REGULATORS SFORMERS Year			
	REGULATOR COUNTER READING & INSPECTION REPORT								
Substa	ation		CHECK ONE			CHECK ONE			
Locatio	on					□ Single Regulator			
Regulator #		State			☐ This regulator is part of a 3Ø bar	ink			
TYPE	TYPE		Region			_			
KVA_	KVA			District					
VOLT/	AGE					What Phase???			
SERIA	N. NO					□ A □ B □ C			
Date	Counter	Difference		osition Indica		Comments*	Reported		
Date	Reading	Dillerence	Max Raise	Present Position	Max Lower	Comments	by		
Jan									
Feb									
Mar									
Apr									
May									
Jun									
Jul									
Aug									
Sep									
Oct									
Nov									
Dec			/						
*Chec	ck and report	if:			-				
2) 3) 4) 5)) Line or load) Arrester failu) Tank vents a) Low oil level) Oil seeps or) Control box	re betweer re not clear as shown i leaks;	S&L but	shing;		7) Cracked or broken bushing; 3) Pole/Platform is leaning; 9) Regulater stuck in position; 10) Position indicator operates correctly; 11) All gauges are in good condition; 12) Control cabinet gaskets seal.			
Aquila							13		



Distribution Pole Inspection & Treatment

- Dedicated inspection program in addition to 5 year distribution patrol
- · Why do pole inspection & treatment?
 - Identify system deficiencies and correct them before problems arise
 - Stop the proliferation of decay, extending the useful life of the infrastructure
- · What is looked for during inspection?
- · How often should inspection be done?
 - Ultimately targeting a 10 year cycle

Aquila

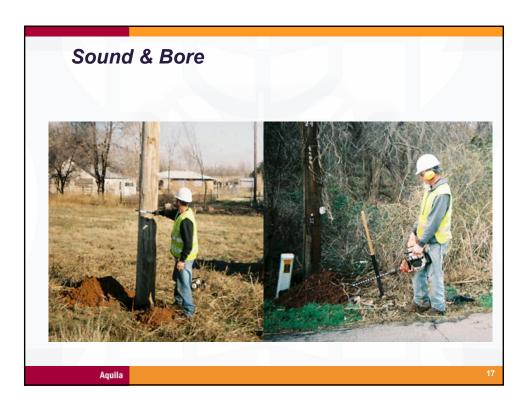
- 15

Types of Pole Inspection

Visual



Aquila



Partial Excavation

• 4-6" excavation plus sound & bore



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Full Excavation

 18-24" excavation plus sound and bore with surface treatment of remedial preservatives



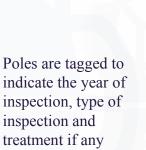
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Pole Treatments

- External Treatment a wood preservative is applied to the pole and then a shield moisture barrier is applied to prevent intrusion of moisture and allow the treatment to penetrate the pole
- Internal Treatment additional holes are drilled in the pole and fumigant or insect treatment is injected as necessary. Then treated plugs are inserted in holes







Terms

Reject Pole

Pole that had been deemed to have a shell thickness below 2" or less than 87.5% of original ground line circumference

Priority Pole

Pole that has been determined to have a shell thickness below 1" or less than 67% of original ground line circumference.

· Reinforceable Reject Pole

Pole that has been found to be deteriorated below required strength but can be restored utilizing a pole truss

Aquila 2

Pole Restoration

Rejected poles will either be replaced or trussed, depending upon condition of the structure.



Aguila Distribution Pole Inspection Program

- Began inspection in 2000 with 3 phase poles only
- Single phase poles were added to the inspection in 2004
 subsequent to the ice storm in 2002
- Approximately 75,000 distribution poles inspected through 2006
- Reject rate 3.4%
- Treatment rate 3.6%
- Reinforced rather than replaced 770 poles resulting in a deferred capital investment of approximately \$850K
- As an added benefit, the inspection program is being utilized to populate pole data into the mapping system

Aquila 25

Summary

- Majority of components inspected on 5 year cycle
- Many components on a distribution system that fail require replacement, repair is not an option
- Components that can be fixed are considered for repair if the repair cost is less than 75% of the replacement cost
- Over the last 3 years, of the 19 outage categories tracked, outages attributable to material/structure failure was fourth on the list of outage causes at 12.5% and third on the list of total minutes interrupted at 10.9%
- Going forward, subdividing the material category in order to obtain better tracking for the types of material failures that are causing outages

Electric Reliability Roundtable June 1, 2007 Attendance List

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